TOWNSHIP OF SOUTH GLENGARRY SPECIAL MEETING OF COUNCIL AGENDA

Monday, March 4, 2024, 5:30 PM
Tartan Hall - Char-Lan Recreation Centre
19740 John Street, Williamstown

		Pages
1.	CALL TO ORDER	
2.	APPROVAL OF AGENDA	
3.	DECLARATION OF PECUNIARY INTEREST	
4.	PRESENTATIONS AND DELEGATIONS	
	4.a 2024 Draft Budget Presentation	2
5.	ACTION ITEMS	
6.	BY-LAWS	
7.	ITEMS FOR CONSIDERATION	
8.	CONSENT	
9.	CLOSED SESSION	
10.	CONFIRMING BY-LAW	
	10.a Confirming By-law 2024-12	115
11.	ADJOURNMENT	

SOUTH GARRY

2024 Draft Budget Discussions

March 4, 2024 5:30pm

Agenda

- Call to Order
- Approval of Agenda
- Declaration of Pecuniary Interest
- Opening Remarks
 - Mayor Lachlan McDonald
 - CAO Doug Robertson
- New Business
 - 2024 Draft Budget Presentation



Housekeeping Items

- Please visit the Township website to review a full detailed copy of our budget.
- For questions/information:

Phone: (613)347-1166

Department		Ext	E-mail
CAO	Doug Robertson	2101	dougrobertson@southglengarry.com
Infrastructure	Sarah McDonald	2502	smcdonald@southglengarry.com
Fire	Dave Robertson	2441	drobertson@southglengarry.com
Recreation	Sherry-Lynn Harbers	2302	sharbers@southglengarry.com
Planning, Building & Enforcement	Joanne Haley	2201	jhaley@southglengarry.com
Corporate Services	Kelli Campeau	2102	kcampeau@southglengarry.com
Finance	Kaylyn MacDonald	2113	kmacdonald@southglengarry.com



Vision

A historically unique and proud community committed to an innovative future.

Mission Statement

The Corporation of the Township of South Glengarry is committed to excellence in the efficient delivery of municipal services in a fiscally responsible manner that maximizes the quality of life of our unique community and residents.

SOUTH GLENGARRY

Strategic Goals

- 1. Enhance Economic Growth And Prosperity
- 2. Invest In Infrastructure And Its Sustainability
- 3. Strengthen The Effectiveness And Efficiency Of Our Organization
- 4. Improve Quality Of Life In Our Community
- 5. Improve Internal And External Communications

SOUTH GLENGARRY

Budget Focus

- Strive to remain debt-free
- Spend reserves prudently
- Prioritize projects while planning for the future
- Review and discuss the level of service of proposed projects

SOUTH GLENGARRY

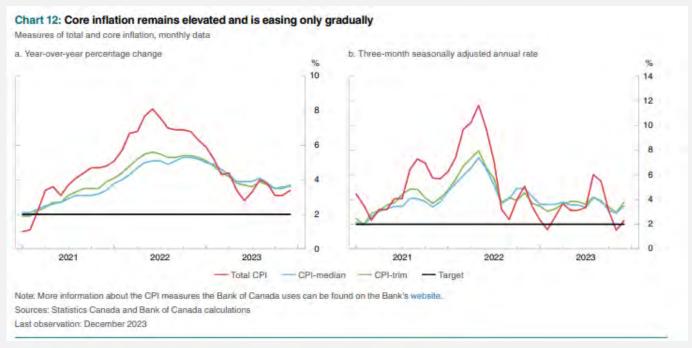
Budget Pressures

- Decreased Annual Grant Funding
- Increases to liability insurance & group benefits
- Increased operating costs (materials, utilities, contract increases)

SOUTH GLENGARRY

Economic Environment

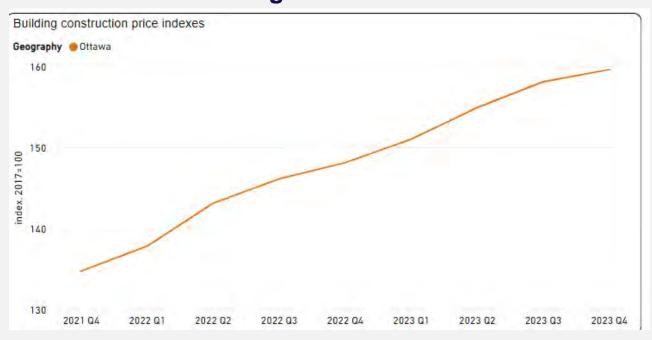
Inflation gradually easing- forecasted to remain near 3%



Source: Monetary Policy Report – January 2024 - Bank of Canada



Building Construction Price Indexes — Ottawa Area, Non-residential Buildings

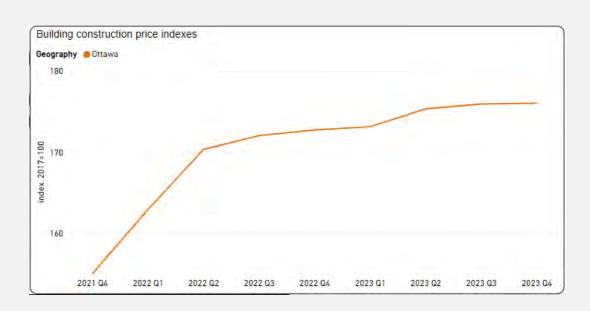


BCPI continues to rise for non-residential buildings

SOUTH GLENGARRY

Building Construction Price Indexes – Ottawa Area, Residential Buildings

BCPI for Residential Buildings has not risen as dramatically in 2023



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Starting Point

	202	22 Budget	2023 Budget	2024 Draft
Expenses	\$	20,091,937.00	\$ 20,128,400.00	\$ 21,820,305.00
Revenues	-\$	10,517,744.00	-\$ 9,807,891.00	-\$ 10,558,387.00
Levy Requirement	\$	9,574,193.00	\$ 10,320,509.00	\$ <mark>11,261,918.00</mark>

The draft levy proposed represents an 8.54% increase



Reserves & Carry Forwards

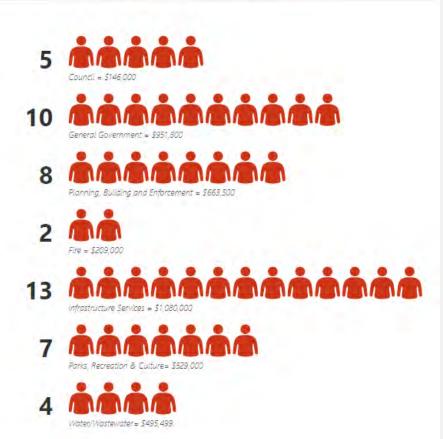
		2022		2023	2024
Transfer from Reserves	-\$	3,931,000.00	-\$	1,675,000.00	-\$ 2,580,841.00
Transfer to Reserves	\$	1,885,150.00	\$	1,570,500.00	\$1,613,811.00
Net Reserve Transfers	-\$	2,045,850.00	-\$	104,500.00	-\$ 967,030.00

- The 2024 Budget includes net reserve transfers of -\$967,300 to fund capital projects and aid in operations. Administration has proposed utilizing the full balance of the Development Charge Reserve for projects within the former Twsp of Charlottenburgh
- \$242,000 of the Transfers from Reserves represent carry forwards from the 2023 budget



^{*} the amounts above do not include the Water/Wastewater budget

FULL-TIME STAFFING



Volunteer Fire Service – 105 members Roads – 4 Seasonal Students – 10-11

SOUTH GLENGARRY

Salary & Benefit Overview

	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Final	2023 Actual	2024 Draft
Salaries Only	\$2,811,200.00	\$2,735,059.94	\$2,904,800.00	\$3,016,699.80	\$3,541,500.00	\$3,325,803.60	\$3,690,600.00
Benefits	\$ 791,000.00	\$ 853,076.27	\$ 907,250.00	\$ 876,116.61	\$ 785,750.00	\$ 1,059,904.14	\$ 1,216,380.00
Salary & Benefits	\$ 3,605,700.00	\$ 3,588,230.53	\$ 3,813,050.00	\$ 3,897,896.67	\$ 4,345,250.00	\$ 4,800,256.75	\$ 4,906,980.00

Figures above do not include Water/Wastewater operators



 Capital projects have been categorized within this presentation based on their impact on service levels







Dillen Seguin, Director of Water/Wastewater

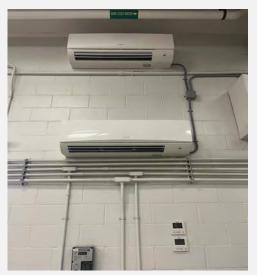
2023 Review

- Green Valley Lagoon Sludge Hauling
- Lancaster Lagoon De-sludge
- Lancaster A/C Installation (Dehumidifier Upgrade)
- Glen Walter Alum Panel Upgrade
- WACHS Hydro Vac Trailer Purchased
- CCTV and Sewer Cleaning (Collection Systems)

SOUTH GLENGARRY

2023 Review













SOUTH GLENGARRY

Department

Operational - Items of Note / Highlights / Outlook

- Glen Walter Turbidity Meter Upgrades WTP
- Redwood Chemical Feed System (Spare Pump)
- Lancaster Spare Sewage Pump WWTP
- Inspections. Intake, Effluent, Water Tower, Equipment, Leak Detection
- Training of New Staff and License Upgrades
- Contract Employee Valve Maintenance/ Inspections



Capital - Items of Note

Glen Walter Water

• \$1,327,500 – Water Tower

Glen Walter/ Lancaster/ Green Valley

• \$161,000 – Collection System Rehabilitation

Green Valley

• \$75,000 – Portable Generator

SOUTH GLENGARRY

Capital – Portable Generator





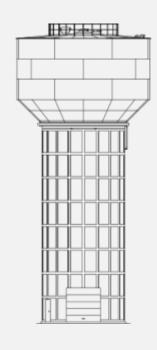
Project Highlights

- \$75,000.00
- Designated for Green Valley Sewage Pumping Stations
- Future Asset to Water/Wastewater Division



Capital – Water Tower





Project Highlights

- \$1,327,500
- Glen Walter Water (Distribution System)
- Additional Water Storage
- Consistent Pressure
- Fire Flow Capabilities
- Funding: Yes (2/3)



Capital Maintenance – Collection System Rehabilitation







Project Highlights

• \$161,000

Split Between 3 Systems

- Lancaster \$120,000
- Glen Walter \$36,000
- Green Valley \$6,000

SOUTH GLENGARRY

Revenues & Expenses

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
								DOLLAR VALUE
General Fund								
Revenues								
44 Green Valley System	(105,000.00)	(107,460.00)	(107,000.00)	(121,189.80)	(130,000.00)	(115,992.30)	(118,000.00)	(2,007.70)
45 Kennedy Redwood System	(35,000.00)	(35,639.83)	(35,000.00)	(43,663.14)	(42,000.00)	(45,300.56)	(43,575.00)	1,725.56
450 Canada Grants	0.00	0.00	0.00	0.00	(1,300,000.00)	0.00	(1,300,000.00)	(1,300,000.00)
452 Fees & User Charges - Glen Walter	(536,500.00)	(665,122.35)	(590,000.00)	(698,965.15)	(700,000.00)	(632,523.24)	(625,000.00)	7,523.24
453 Fees & User Charges - Lan caster Sy	(758,500.00)	(819,290.81)	(626,000.00)	(767,567.67)	(750,000.00)	(719,906.47)	(750,000.00)	(30,093.53)
996 Transfers from Reserves	(830,000.00)	(830,000.00)	0.00	(155,000.00)	(205,000.00)	0.00	(159,168.00)	(159,168.00)
Total Revenues	(2,265,000.00)	(2,457,512.99)	(1,358,000.00)	(1,786,385.76)	(3,127,000.00)	(1,513,722.57)	(2,995,743.00)	(1,482,020.43)
Expenses								
4500 Water/Sewer Plants Sharable Opera	0.00	0.00	0.00	0.00	0.00	554,523.11	0.00	(554,523.11)
4522 Glen Walter Water/Sewers	1,366,500.00	1,499,747.47	590,000.00	762,077.70	2,027,500.00	464,761.59	1,979,230.00	1,514,468.41
4523 Lancaster/South Lancaster Water/S	758,500.00	819,477.05	626,000.00	767,379.57	847,500.00	365,548.74	770,230.00	404,681.26
4524 Green Valley Sewers	105,000.00	107,460.00	107,000.00	121,189.60	210,000.00	97,858.03	202,708.00	104,849.97
4525 Kennedy Redwood Subdivision Water	35,000.00	35,639.83	35,000.00	43,663.14	42,000.00	18,850.68	43,575.00	24,724.32
4699 Regional Water Project	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenses	2,265,000.00	2,462,324.35	1,358,000.00	1,694,310.01	3,127,000.00	1,501,542.15	2,995,743.00	1,494,200.85
Total General Fund	0.00	4,811.36	0.00	(92,075.75)	0.00	(12,180.42)	0.00	12,180.42





Kelli Campeau, GM Corporate Services

- The General Government budget consists of two subcategories:
 - Legislative accounts related to Council
 - Administration
 - Corporate Services
 - Finance Services
 - General Operating Costs



SOUTH GLENGARRY

2023 Review

- Distributed \$49,867 in Community Grants and Donations.
- Produced and distributed two editions of the South Glengarry Community Guide magazine for a total of \$3,500 (5,200 copies per edition).
- StoneShare Electronic Document and Records Management System Implementation
 - Phase 1: Initial Configuration and Corporate Services Onboarding (\$45,000, COVID Reserve Funding)
 - Phase 2: Infrastructure, Fire, PB&E, Economic Development & Human Resources (\$35,000, Modernization Reserve Funding)



2023 Review

- Project management and reporting for upgrades to the Cornwall Regional Airport funded by a \$1.1 million investment through the Regional Air Transportation Initiative (RATI) which included:
 - Purchase of a Kubota tractor with chopper and rear blade
 - Airport fencing and gates repair and replacement
 - Upgrade to airfield lighting to solar-powered
 - Purchase of an office trailer



Photo: ChooseCornwal.ca

SOUTH GLENGARRY

Operational - Items of Note / Highlights / Outlook

- The 2024 General Government – Legislative budget is status quo.
- Items of note:
 - \$15,000 carried forward from
 2023 for Strategic Planning.



SOUTH GLENGARRY

Operational - Items of Note / Highlights / Outlook

- General Government Administration
 - Operating costs generally maintain current service levels.
 - Consultant Fees line includes \$45,000 to complete EDRMS
 Project Phase 3 (final phase, to be funded by modernization grant reserve) and \$35,000 for a Corporate Compensation Review.
 - Computer and Website Support line increased to reflect actuals. This line also includes \$3,000 for the completion of a website accessibility audit.



SOUTH GLENGARRY

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
General Fund								DOLLAR VALUE
Revenues								
10 Taxation - Residential & Farm	(8,182,395.00)	(8,183,726.28)	0.00	(8,431,451.88)	0.00	(9,084,811.06)	0.00	9,084,811.06
20 Taxation - Commercial	(583,362.00)	(583,362.48)	0.00	(605,236.62)	0.00	(656,085.66)	0.00	656,085.66
30 Taxation - Industrial	(529,863.00)	(529,863.49)	0.00	(537,597.56)	0.00	(579,617.21)	0.00	579,617.21
50 Taxation - Supplementary - Resident	(35,000.00)	(67,147.07)	(45,000.00)	(69,730.14)	(70,000.00)	(99,530.54)	(70,000.00)	29,530.54
60 Taxation - Supplementary - Commerci	0.00	(3,964.96)	0.00	(9,083.04)	0.00	(9,109.47)	0.00	9,109.47
70 Taxation - Supplementary - Industri	0.00	(1,035.93)	0.00	403.33	0.00	(1,017.37)	0.00	1,017.37
111 Fees & User Charges - Administrati	(523,306.00)	(1,277,968.23)	(567,800.00)	(776,538.96)	(914,700.00)	(1,228,957.73)	(970,700.00)	258,257.73
211 Fees & User Charges - Building Dep	0.00	0.00	0.00	(450.00)	0.00	0.00	0.00	0.00
900 Revenue from Other Municipalities	0.00	0.00	0.00	(6,050.76)	0.00	0.00	0.00	0.00
941 Payments in Lieu	(145,150.00)	(86,926.95)	(138,350.00)	(425,336.45)	(140,600.00)	(119,078.65)	(140,600.00)	(21,521.3)
945 Ontario Grants	(993,300.00)	(1,086,676.80)	(1,601,600.00)	(1,574,973.63)	(1,012,400.00)	(1,019,332.05)	(1,015,700.00)	3,632.05
946 Canada Grants	(20,000.00)	(47,337.00)	(830,000.00)	(626,197.88)	(80,000.00)	0.00	(176,169.00)	(176,169.00
996 Transfers from Reserves	(97,000.00)	(507,281.82)	(830,000.00)	(914,744.24)	(370,000.00)	(281,000.00)	(54,000.00)	227,000.00
999 Gains on Sale of Assets - PSAB	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Revenues	(11,109,376.00)	(12,375,291.01)	(4,012,750.00)	(13,976,987.83)	(2,587,700.00)	(13,078,539.74)	(2,427,169.00)	10,651,370.74
xpenses								
1110 General Government - Legislative	155,000.00	124,115.70	164,000.00	182,061.29	216,500.00	206,000.68	220,930.00	14,929.32
1111 General Government - Administrati	1,341,600.00	2,789,522.09	1,374,000.00	2,039,005.34	1,964,000.00	1,814,735.22	1,851,292.00	36,556.78
1116 General Government - Special Proj	14,000.00	14,023.91	54,000.00	56,567.81	14,000.00	16,315.04	14,000.00	(2,315.04
1117 General Government - Grants to Ot	57,500.00	45,908.67	60,000.00	60,651.36	62,500.00	52,867.20	68,500.00	15,632.80
1119 Glengarry County Archives	21,000.00	21,613.79	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00	0.00
1210 Tax Write Off-Residential & Far	45,000.00	67,516.55	45,000.00	99,387.68	65,000.00	61,954.04	65,000.00	3,045.96
1220 Tax Write Off - Commercial	15,000.00	14,961.38	15,000.00	4,188.11	7,500.00	21,242.00	7,500.00	(13,742.00
1230 Tax Write Off-Industrial	2,000.00	2,911.72	1,000.00	106.51	1,000.00	0.00	1,000.00	1,000.00
2315 Line Fence Act Expenses	0.00	184.67	0.00	1,279.96	0.00	0.00	0.00	0.00
9000 Change in Capital Assets - PSAB	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenses	1,651,100.00	3,080,758.48	1,734,000.00	2,464,248.06	2,351,500.00	2,194,114.18	2,249,222.00	55,107.82
Total General Fund	(9,458,276.00)	(9,294,532.53)	(2,278,750.00)	(11,512,739.77)	(236,200.00)	(10,884,425.56)	(177.947.00)	10,706,478.56



Drainage

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL DOLLAR VALUE
General Fund								DOLLAR VALUE
Revenues								
41 Taxation - Other Charges - Tile Dra Budget Notes 2022 FB in/out 2023 FB in/out 2024 MR in/out	(20,000.00)	(2,849.30)	(20,000.00)	(12,296.04)	(20,000.00)	0.00	(20,000.00)	(20,000.00)
814 Fees & User Charges - Tile Drainag 945 Ontario Grants Budget Notes 2024 MR Offset with drainage superintendent charges	0.00 (35,000.00)	0.00 0.00	0.00 (35,000.00)	0.00 (38,760.32)	0.00 (35,000.00)	0.00 0.00	0.00 (46,000.00)	0.00 (46,000.00)
Total Revenues	(55,000.00)	(2,849.30)	(55,000.00)	(51,056.36)	(55,000.00)	0.00	(66,000.00)	(66,000.00)
Expenses 8113 Municipal Drains Budget Notes 2024 MR Review& new assessment schedules	70,000.00	64,807.36	78,000.00	83,489.33	88,000.00	0.00	103,000.00	103,000.00
8114 Tile Drainage	20,000.00	2,849.30	20,000.00	12,296.04	20,000.00	0.00	20,000.00	20,000.00
Total Expenses	90,000.00	67,656.66	98,000.00	95,785.37	108,000.00	0.00	123,000.00	123,000.00
Total General Fund	35,000.00	64,807.36	43,000.00	44,729.01	53,000.00	0.00	57,000.00	57,000.00

SOUTH GLENGARRY

Planning, Building and Enforcement

Joanne Haley, General Manager of Planning, Building and Enforcement



P. B & E 2023 Review

- Sold 5 residential properties owned by the Township for a total revenue of \$352,500
- Completed studies to research the development of a Township Industrial Park
- Successfully received RED Grant funding from the Province in the value of \$9,887.50
- Increase Building Permit Revenues in excess of \$47,000

SOUTH GLENGARRY

Planning

Operational - Items of Note / Highlights / Outlook



- Equipment purchase and Software expenses have been reduced by \$11,000 due to sharing Cloud Permit for Planning applications with SDG
- Consultants and Special Projects Expenses have been reduced by \$60,000 as the Township Industrial Park project will not be advancing
- New Comprehensive Zoning By-Law will be completed in 2024- \$20,000 budgeted in Special Projects



SOUTH GLENGARRY

BuildingOperational





- Revenues are budgeted the same as in 2023 despite a slight increase to permit fees, this is due to anticipated reduced development caused by high interest rates and high cost of living *
- Septic System Consultant cost has been increased to reflect approved contract, application fees cover these costs
- Equipment purchase and software is proposed to be decreased by \$2,000 as our only cost is Cloud Permit which is anticipated to be slightly less than \$20,000

(*Building Permit Application fees should cover most of the Department's expenses)

SOUTH GLENGARRY

Economic DevelopmentOperational



- The value of the RED Grant project was \$19,775. 50% funding was received in the value of \$9.887.50. \$12,165.58 is to be carried over from 2023 as the project will be completed spring of 2024
- Ec Dev Projects were decreased from \$19,000 from 2023 as we will not have a RED grant project for 2024
- CIP expenses were decreased by \$5,000 due to lack of uptake from the community
- \$6,000 added for software to properly budget for annual licensing and support





Planning

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 DRAFT BUDGET	2023 BUDGET V 2024 ACTUAL
General Fund								DOLLAR VALUE
Revenues								
811 Fees & User Charges - Planning Dep	(33,000.00)	(48,280.00)	(38,000.00)	(47,050.00)	(57,000.00)	(49,150.00)	(92,000.00)	(42,850.00)
996 Transfers from Reserves	(40,000.00)	(45,744.95)	(35,000.00)	(35,000.00)	(80,000.00)	(5,500.00)	0.00	5,500.00
Total Revenues	(73,000.00)	(94,024.95)	(73,000.00)	(82,050.00)	(137,000.00)	(54,650.00)	(92,000.00)	(37,350.00)
Expenses								
8111 Planning & Zoning	241,000.00	198,189.15	266,000.00	195,334.01	427,100.00	332,192.18	310,713.00	(21,479.18)
Total Expenses	241,000.00	198,189.15	266,000.00	195,334.01	427,100.00	332,192.18	310,713.00	(21,479.18)
Total General Fund	168,000.00	104,164.20	193,000.00	113,284.01	290,100.00	277,542.18	218,713.00	(58,829.18)

SOUTH GLENGARRY

Municipal Law Enforcement

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
								DOLLAR VALUE
General Fund								
Revenues								
213 Fees & User Charges - Prop. Stnd &	(17,100.00)	0.00	(2,900.00)	0.00	(2,150.00)	0.00	(2,150.00)	(2,150.00)
Total Revenues	(17,100.00)	0.00	(2,900.00)	0.00	(2,150.00)	0.00	(2,150.00)	(2,150.00)
Expenses								
2311 Property Standards & By-Law Enfor	101,350.00	0.00	113,650.00	0.00	136,650.00	0.00	149,600.00	149,600.00
Total Expenses	101,350.00	0.00	113,650.00	0.00	136,650.00	0.00	149,600.00	149,600.00
Total General Fund	84,250.00	0.00	110,750.00	0.00	134,500.00	0.00	147,450.00	147,450.00

SOUTH GLENGARRY

Building

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
General Fund								DOLLAR VALUE
Revenues								
211 Fees & User Charges - Building Dep 996 Transfers from Reserves	(226,500.00) 0.00	(443,883.23) 0.00	(246,500.00) 0.00	(395,340.06) (47,479.19)	(328,500.00) 0.00	(391,727.43) 0.00	(325,250.00) (357,000.00)	66,477.43 (357,000.00)
Total Revenues	(226,500.00)	(443,883.23)	(246,500.00)	(442,819.25)	(328,500.00)	(391,727.43)	(682,250.00)	(290,522.57)
Expenses								
2111 Building Inspection Dept	433,550.00	506,166.96	477,550.00	574,894.03	434,400.00	498,261.72	578,805.00	80,543.28
Total Expenses	433,550.00	506,166.96	477,550.00	574,894.03	434,400.00	498,261.72	578,805.00	80,543.28
Total General Fund	207,050.00	62,283.73	231,050.00	132,074.78	105,900.00	106,534.29	(103,445.00)	(209,979.29)

SOUTH GLENGARRY

Economic Development

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL (UNDER)/OVER
General Fund								
Revenues								
812 Fees & User Charges - E conomic Dev	(58,000.00)	(32,948.12)	(33,000.00)	(17,180.77)	(33,000.00)	(52,045.32)	(42,000.00)	10,045.32
Total Revenues	(58,000.00)	(32,948.12)	(33,000.00)	(17,180.77)	(33,000.00)	(52,045.32)	(42,000.00)	10,045.32
Expenses								
8112 Economic Development	263,350.00	161,070.84	188,850.00	109,132.06	239,850.00	202,882.07	229,280.00	26,397.93
Total Expenses	263,350.00	161,070.84	188,850.00	109,132.06	239,850.00	202,882.07	229,280.00	26,397.93
Total General Fund	205,350.00	128,122.72	155,850.00	91,951.29	206,850.00	150,836.75	187,280.00	36,443.25



Emergency Management

General Fund	2021 BUDGET	2021 ACTUAL	2022 BUDGE T	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL DOLLAR VALUE
xpenses								
2411 Emergency Management Co-ordinator	15,500.00	7,373.12	13,500.00	10,446.10	21,000.00	15,656.81	20,000.00	4,343.19
Total Expenses	15,500.00	7,373.12	13,500.00	10,446.10	21,000.00	15,656.81	20,000.00	4,343.19
Total General Fund	15,500.00	7,373.12	13,500.00	10,446.10	21,000.00	15,656.81	20,000.00	4,343.19



Dave Robertson, Fire Chief



2023 Review

Fleet

- The Fire Services fleet remains strong with only 3 of 12 major front-line apparatus over 10 years of age.
- Pumper 5 (North Lancaster Station, Manufacture date 2001) required a significant pump overhaul. (\$6,800)

Facilities

- Completion of the new Williamstown Station location.
- Consideration for the former Williamstown Station site is ongoing.

SOUTH GLENGARRY

Fire Services 2023 Review

Incident Review

- Total calls for service 290.
 Increased responses over 2022.
- Significant structure fires
 - Residential (5)
 - Agricultural/Commercial (2)

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Operational - Items of Note / Highlights / Outlook

- Restructuring of Firefighter payroll. Better reflecting participation and qualifications. The proposal will be presented to Council in April
- Consultant project Radio System replacement study for Fire and Roads Departments \$20,000
- Consultant project Community Risk Assessment review \$15,000
- Purchase of new open trailer to transport UTV 3 \$7500
- Conversion of enclosed trailer into Rehab unit \$5000
 - Current use is to transport UTV 3. Trailer space is not adequate for this vehicle.
 - Conversion to Rehab with washroom, heating and cooling, long duration and rescue events



Fire ServicesFirefighter Certification

105 Fire Staff
50% of Department will be fully certified by end of 2024
Remainder are on track to be fully certified by end of 2025
Deadline for certification is July 1st, 2026



SOUTH GLENGARRY

Capital - Items of Note

- 2023 Capital project to replace roof on Williamstown Stn was held off due to over budget Class D estimate of \$450,000 to replace with a wood framed truss roof with metal sheeting.
 - Re-examination of replacement with flat asphalt \$175,000
- Replacement stand-by generator for Williamstown Station \$16,000

SOUTH GLENGARRY

Capital – Williamstown Roof Replacement





Project Highlights

- \$175,000
- Removal and replacement of insulation and water barrier items
- Metal work in areas that were removed from the station construction project pending the roof replacement



Capital – Williamstown Standby Generator replacement





Project Highlights

- **\$16,000**
- Existing generator failed in April of 2023
- Original was installed as part of the former Roads Garage



	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
General Fund								(UNDER)/OVER
Revenues								
221 Fees & User Charges - Fire Dept	(5,000.00)	(3,550.00)	(5,000.00)	(5,051.88)	(5,000.00)	(39,500.00)	(15,000.00)	24,500.00
945 Ontario Grants	(20,000.00)	(19,301.61)	(20,000.00)	(82,856.76)	(60,000.00)	(40,655.02)	(60,000.00)	(19,344.98)
996 Transfers from Reserves	(1,102,000.00)	(10,148.02)	(1,130,000.00)	(2,255,000.00)	(370,000.00)	(440,000.00)	(23,500.00)	416,500.00
Total Revenues	(1,127,000.00)	(32,999.63)	(1,155,000.00)	(2,342,908.64)	(435,000.00)	(520,155.02)	(98,500.00)	421,655.02
xpenses								
2412 Emergency Response Costs	0.00	0.00	0.00	0.00	0.00	61,128.52	0.00	(61,128.52)
2510 Fire - Administration	1,943,000.00	900,582.42	2,029,600.00	3,275,707.51	1,357,000.00	1,445,461.72	1,042,597.00	(402,864.72)
2511 Fire - Stn 1 - Glen Walter	59,500.00	50,775.59	52,000.00	47,001.05	52,200.00	74,175.07	64,200.00	(9,975.07)
2512 Fire - Stn 2 - Martintown	57,000.00	40,740.00	53,500.00	57,654.12	52,800.00	82,227.37	64,800.00	(17,427.37
2513 Fire - Stn 3 - William stown	51,800.00	47,955.06	48,500.00	61,897.42	57,800.00	90,317.68	62,800.00	(27,517.68
2514 Fire - Stn 4 - Lancaster	64,000.00	60,376.14	58,500.00	84,415.68	76,300.00	85,181.73	71,300.00	(13,881.73
2515 Fire - Stn 5 - North Lancaster	60,000.00	50,282.27	52,500.00	45,440.43	49,300.00	60,893.32	59,300.00	(1,593.32
2516 Fire - Training Facilities	0.00	0.00	10,000.00	5,289.80	10,000.00	13,129.56	10,000.00	(3,129.56
2517 2018 (1) Spartan Pumper	3,500.00	2,469.71	2,500.00	5,056.73	4,500.00	2,055.81	3,500.00	1,444.19
2518 2022 (2) Freightliner Pumper	5.000.00	3.088.34	3,000.00	5,574.40	3,500.00	3,167.01	5,500.00	2,332.99
2519 2022 (3) Freightliner Pumper	4,500.00	1,899.89	2,500.00	3,941.11	3,500.00	1,649.18	5,000.00	3,350.82
2520 2020 (4) Spartan Pumper	3,500.00	1,451.13	2,500.00	4,778.50	5,000.00	4,213.73	5,000.00	786.27
2521 2001 (5) GMC Pumper	3,500.00	2,579.43	3,500.00	5,575.14	3,500.00	11,824.29	2,700.00	(9,124.29)
2522 1997 (1) GMC Tanker	3,500.00	748.55	2,500.00	6,546.45	3,200.00	2,933.67	3,200.00	266.33
2523 2015 (2) Int. Tanker	3,000.00	6,025.29	2,500.00	6,222.22	5,500.00	2,755.22	5,000.00	2,244.78
2524 2022 (3) International Tanker	3,500.00	2,070.10	2,500.00	2,367.14	3,500.00	2,270.99	2,500.00	229.01
2525 2017 (4) Int. Tanker	3,000.00	4,963.80	3,000.00	7,499.51	5,000.00	4,258.62	4,000.00	(258.62
2526 2016 (5) Int. Tanker	3,000.00	1,638.12	2,500.00	4,737.28	4,000.00	4,883.25	3,500.00	(1,383.25
2527 1993 (1) Int. Rescue	4,500.00	655.96	2,000.00	1,535.14	1,800.00	2,062.25	1,800.00	(262.25
2528 2000 (2) Ford Ambulance	3,000.00	1,493.08	2,500.00	661.08	2,000.00	1,051.15	4,000.00	2,948.85
2529 2014 (4) Spartan Rescue	4,000.00	2,696.50	2,500.00	5,985.04	7,500.00	6,945.06	6,000.00	(945.06)
2530 2000 (5) Ford Ambulance	3,000.00	610.79	1,500.00	2,651.04	2,000.00	3,555.64	2,000.00	(1,555.64
2531 2022 (Chief) Ford Pickup	7,000.00	5,524.02	5,500.00	11,930.75	6,800.00	10,108.53	5,800.00	(4,308.53)
2532 Auxilary Vehicles (3)	3,000.00	1,661.29	2,500.00	0.00	1,300.00	4,089.07	1,300.00	(2,789.07
2533 Spare (X) Fire Fleet Vehicle	0.00	0.00	0.00	0.00	3,500.00	0.00	3,500.00	3,500.00
2534 2014 (3) Pickup Truck	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenses	2,295,800.00	1,190,287.48	2,348,100.00	3,652,467.54	1,721,500.00	1,980,338.44	1,439,297.00	(541,041.44)
Total General Fund	1,168,800.00	1,157,287.85	1,193,100.00	1,309,558.90	1,286,500.00	1,460,183.42	1,340,797.00	(119,386.42)



Ambulance Bay

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
General Fund								DOLLAR VALUE
Revenues								
512 Fees & User Charges - Ambulance Ba	(16,800.00)	(16,800.00)	(16,800.00)	(18,200.00)	(18,000.00)	(16,800.00)	(18,000.00)	(1,200.00)
Total Revenues	(16,800.00)	(16,800.00)	(16,800.00)	(18,200.00)	(18,000.00)	(16,800.00)	(18,000.00)	(1,200.00)
Expenses								
5112 Ambulance Lancaster Base	16,800.00	16,800.00	16,800.00	16,800.00	18,000.00	18,000.00	18,000.00	0.00
Total Expenses	16,800.00	16,800.00	16,800.00	16,800.00	18,000.00	18,000.00	18,000.00	0.00
Total General Fund	0.00	0.00	0.00	(1.400.00)	0.00	1,200.00	0.00	(1,200,00)



Sherry-Lynn Harbers General Manager of Parks, Recreation and Culture



2023 Review

- Glen Walter Regional Park
 - Court Resurfacing
- Char-Lan Recreation Centre
 - Paint Room Renovation
 - Condenser
 - Workshop Column Repairs



SOUTH GLENGARRY

2023 Review

- Empey-Poirier Park
 - Playground Upgrade
- Nor'Westers Museum
 - Kitchen Renovation
- Peanut Line CR19
 - Bridge Rehabilitation





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2023 Review

- Cairnview Park
 - Concept Plan
- Building Condition Assessments
- Peanut Line Options Analysis
- Implementation of new recreational programs
- Tree Management
- Purchase of Floor Scrubber (CLRC)



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2023 Carry Forward Items

- Building Condition Assessments
 - Anticipated presentation to Council in Spring 2024
- Peanut Line Options Analysis
 - Project completed, anticipated presentation to Council in Spring 2024
- Char-Lan Recreation Centre drainage project
 - Anticipated completion Summer 2024
- Cairn Interpretation Project
 - Partnered project with Mohawk Council of Akwesasne and Parks Canada,
 project fully funded through Parks Canada
- Summerstown Landscaping
 - \$20,000 approved in 2023 budget
 - For potential parkland project timeline TBD



Operational - Items of Note / Highlights / Outlook

Martintown Community Centre

- Snow removal moved to internal operations (decrease in property maintenance budget by \$7,500)
- Capital maintenance (\$12,500)
 - Crushed stone pathway landscaping work
 - Repair flowerbed retaining wall



Pathway at Martintown Community Centre/Ken Barton



Operational - Items of Note / Highlights / Outlook

Paul Rozon Memorial Park

 Splash Pad Operations – pump and solenoid replacements (increased property maintenance budget by \$5,000)

Char-Lan Recreation Centre

- Elevator maintenance \$30,000 (increased Capital Maintenance budget by \$10,000)
- Increased Equipment
 Maintenance and Leases budget
 by \$20,000 to reflect actuals.



Paul Rozon Splash pad solenoids

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Operational - Items of Note / Highlights / Outlook

South Lancaster Wharf

 Additional \$2,500 in property maintenance for line painting and picnic table replacement

Facilities

Heat and hydro increases.
 Increases reflect actuals for various facilities.



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Capital - CLRC - Generator





Image shown is for illustration purposes only and may not be an exact representation of the generator requested.

Project Highlights

- \$110,000
- Facility lobby and upstairs to be powered (arena floor surface and refrigerated plant room not included).
- The facility could potentially become a fully accessible emergency site.
- Allow for more seamless operations during power outages.
- Currently the PRC department does not have a heated/powered site during power outages.
- Council Chambers cannot operate during power outages.



Capital – Lan-Char Medical Centre - Generator





4

Current hook up switch at Lan-Char Centre (Senior Support Centre section)

Project Highlights

- \$20,000
- Facility is already equipped with some of the hook ups required for a generator system.
- Prevent flooding during power outages
- Sump pump, furnace and kitchen appliances to be powered.
- Current set up does not allow for a battery backup due to limited space and high volumes of water entering the facility.
- Risk: flooding, damage to Township owned equipment ie; furnace and hot water tank.



Capital – CLRC Electrical Panel Replacement





Current Electrical Panel at Char-Lan Recreation Centre

Project Highlights

- \$120,000
- Funding Opportunity: Save on Energy Grant \$15,000
- Replacement will include upgraded control system that will save on annual energy costs.
- Current Electrical Panel is 25+ years old. Life expectancy is approximately 20 years. Replacement recommended by maintenance contractor.
- Project will also include removal of unused electrical wiring in the plant room.
- Risks: safety risk, loss of ice, panel fire, exposed wiring.



Capital - CLRC - Water Treatment







Sludge and calcium buildup in a condenser

Project Highlights

- \$14,000 (year 1 cost)
- \$5,000 annually thereafter for chemical and maintenance.
- Increase life expectancy of refrigeration plant room equipment (ie: New Condenser installed in 2023 for \$120,000).
- Recommended by refrigeration plant maintenance contractor.
- Water treatment for cooling tower operations differs from regular household treatment systems and requires a specialized approach.
- Risks:
 - Legionella risks due to excess scale in cooling tower
 - Deterioration of equipment

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Capital - Glen Walter Park - Pathway





Project Highlights

- \$60,000
- Includes the construction of a paved multi use pathway. Connect park goers from the existing pathway to the play structure, pavilion and washroom building.
- Risk: access to the current play structure ramp does not meet accessibility standards



Capital – Jack Danaher Park - Well





Project Highlights

- \$20,000
- Project will include the installation of a well on Township property at Jack Danaher Park.
- Current well is located on adjacent property.

SOUTH GLENGARRY

Other items for consideration or future

- Empey-Poirier Park
 - Outdoor Rink Re-Surfacing \$150,000
- Char-Lan Recreation Centre
 - Consulting services for future of the arena \$40,000+
 - Outdoor Digital Sign \$40,000
- Smithfield Park
 - Paved pathway in park area \$142,500
- Nor'Westers Museum
 - Paved Parking lot and pathway \$160,000
- General Parks
 - Signage
- Lancaster Library
 - Accessible Washroom Upgrades
- Lan-Char Medical Centre
 - Flooring renovation to remove asbestos



Revenues

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
General Fund								DOLLAR VALUE
Revenues								
511 Fees & User Charges - Medical Cent	(33,000.00)	(30,395.12)	(33,000.00)	(31,146.00)	(33,000.00)	(27,863.00)	(33,000.00)	(5,137.00)
711 Fees & User Charges - Recreation	(1,000.00)	(2,427.70)	(1,000.00)	(26,000.00)	(2,500.00)	(19,002.92)	(2,500.00)	16,502.92
721 Fees & User Charges - Recreation P	(44,000.00)	(44,670.00)	(21,000.00)	(18,339.33)	(18,500.00)	(23,300.00)	(19,500.00)	3,800.00
731 Fees & User Charges - Char-Lan Rec	(214,000.00)	(214,000.00)	(214,000.00)	(179,314.07)	(223,000.00)	(200,361.87)	(222,000.00)	(21,638.13)
732 Fees & User Charges - Martintown C	(6,200.00)	(12,100.00)	(2,000.00)	(5,010.55)	(5,000.00)	(8,180.00)	(5,000.00)	3,180.00
733 Fees & User Charges - GVCC	0.00	(19.64)	0.00	(1,558.00)	(1,500.00)	(5,381.66)	(1,500.00)	3,881.66
734 Fees & User Charges - N Lancaster	0.00	0.00	0.00	(390.00)	(500.00)	(1,645.00)	(500.00)	1,145.00
735 Smithfield Park CC	0.00	0.00	0.00	(113.00)	0.00	0.00	0.00	0.00
736 Danaher Park CC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
737 Fees & User Charges - Paul Rozon C	0.00	0.00	0.00	(65.00)	0.00	(300.00)	0.00	300.00
741 Fees & User Charges - Sport Fields	(1,000.00)	(4,000.00)	(3,000.00)	(1,597.00)	(3,500.00)	(8,236.37)	(3,500.00)	4,736.37
742 Misc Revenue - Peanut Line	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
996 Transfers from Reserves	(130,000.00)	(189,910.07)	(630,000.00)	(550,000.00)	(618,000.00)	(653,000.00)	(112,936.00)	540,064.00
Total Revenues	(429,200.00)	(497,522.53)	(904,000.00)	(813,532.95)	(905,500.00)	(947,270.82)	(400,436.00)	546,834.82



Expenses

Expenses								
1112 General Government - Legion	27,900.00	18,487.89	72,500.00	74,143.09	22,500.00	25,636.49	22,500.00	(3,136.49)
1113 General Government - Celtic Music	26,500.00	6,254.43	26,500.00	9,129.59	7,050.00	11,572.84	7,050.00	(4,522.84)
1115 General Government - Lancaster Li	13,600.00	10,186.50	13,600.00	10,097.10	13,600.00	12,784.55	13,600.00	815.45
5111 Lan-Char Medical Centre	47,700.00	57,233.06	56,400.00	46,755.74	41,500.00	57,516.75	62,435.00	4,918.25
7111 Recreation - Administration - Gen	588,700.00	374,559.79	561,500.00	394,330.76	728,000.00	376,629.69	347,200.00	(29,429.69)
7121 Recreation Levy to Others	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00
7211 Recreation Programs	64,600.00	10,233.41	45,500.00	29,932.25	27,500.00	23,312.58	27,500.00	4,187.42
7311 Char-Lan Community Centre	563,700.00	556,380.49	2,361,600.00	1,862,824.21	641,000.00	875,787.75	1,259,400.00	383,612.25
7312 Martintown Community Centre	43,200.00	77,940.48	68,600.00	94,702.01	47,500.00	67,567.33	51,000.00	(16,567.33)
7313 Green Valley Community Centre	24,800.00	20,491.19	16,300.00	13,877.47	14,600.00	18,211.15	14,300.00	(3,911.15)
7314 North Lancaster Optimist Comm. Ce	10,000.00	8,494.98	9,750.00	11,439.70	10,500.00	9,431.43	10,350.00	918.57
7315 Norwesters Museum	102,000.00	91,017.25	101,000.00	88,470.14	116,000.00	111,263.14	56,000.00	(55,263.14)
7411 Parks Maintenance - General Admin	103,000.00	67,745.97	173,000.00	154,812.04	138,000.00	143,871.58	116,500.00	(27,371.58)
7412 Danaher Park	11,500.00	10,100.60	9,800.00	11,315.85	15,450.00	14,737.02	35,450.00	20,712.98
7413 North Lancaster Park	11,000.00	8,961.38	70,250.00	75,896.14	7,500.00	4,923.08	7,500.00	2,576.92
7414 Smithfield Park	26,000.00	41,802.94	12,500.00	42,889.98	14,500.00	18,575.77	116,462.00	97,886.23
7415 Empey Poirier Park	5,000.00	2,383.97	3,250.00	4,622.93	63,000.00	61,904.85	4,000.00	(57,904.85)
7416 Martintown Community Park	12,000.00	3,261.78	6,250.00	7,000.60	7,000.00	8,726.27	9,000.00	273.73
7417 Paul Rozon Park	51,700.00	22,808.66	51,700.00	29,090.91	28,000.00	41,921.38	33,000.00	(8,921.38)
7418 Glen Walter Park	130,500.00	161,835.90	210,500.00	318,475.79	24,500.00	74,154.18	84,000.00	9,845.82
7419 Charlottenburgh Park	0.00	0.00	0.00	2,774.08	0.00	0.00	0.00	0.00
7420 South Lancaster Wharf	8,500.00	6,847.57	14,500.00	10,871.51	30,000.00	31,346.45	7,500.00	(23,846.45)
7421 Peanut Line Trail	119,500.00	51,045.76	174,500.00	59,735.21	543,000.00	470,522.49	44,000.00	(426,522.49)
7422 Cairnview Park	10,500.00	10,000.00	10,000.00	10,000.00	60,000.00	28,653.87	0.00	(28,653.87)
Total Expenses	2,051,900.00	1,668,074.00	4,119,500.00	3,413,187.10	2,650,700.00	2,539,050.64	2,378,747.00	(160,303.64)
Total General Fund	1,622,700.00	1,170,551.47	3,215,500.00	2,599,654.15	1,745,200.00	1,591,779.82	1,978,311.00	386,531.18





Infrastructure Services

Sarah McDonald, P. Eng. General Manager

Infrastructure Services

Tax Budget Divisions

- 1. Fleet
- 2. Roads
- 3. Bridges
- 4. Waste Management

SOUTH GLENGARRY

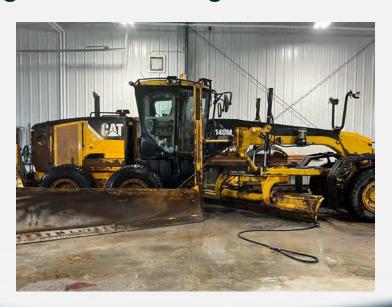
Infrastructure Services Operational Division

FLEET

SOUTH GLENGARRY

2023 Review

- Backhoe Replacement
- Ongoing breakdown challenges with both graders:
 - Unit 1, 2010 Caterpillar
 - Unit 2, 1994 Champion



SOUTH GLENGARRY

10-Year Fleet Replacement Plan

					Replace												
Area	▼ Unit √	Year ▼	▼ Vehicle Description ▼	⊤ Тур€ ▼		2023 🕶	2024 🔻	2025 🔻	2026 🔻	2027 🔻	2028 🔻	2029 🔻	2030 🔻	2031 🔻	2032 🕶	2033 🔻	NOTES
Roads	1		Catepillar Grader	HE	Υ			1'				1'		·'			
Roads	2		Champion Grader	HE	Υ		\$ 500,000			·==-		·==='		·'			Consider replacing 1&2 with two used
Roads	3		Dodge 3500 1-ton	HP	Υ	,	\$ 110,000	'		الصلا				,			Budget price \$85k plus box
Roads	5		GMC 1-ton	HP	N												Replaced by 18, take out of service at EOL - altho
Roads	6		John Deer Tractor (LEASE)	HE	Y			, <u> </u>			الست		1	<u>. </u>			
Roads	8		International Tandem	T	Y	,	1	· '		<u></u> _		·'	1	<u>. </u>	Í′		
Roads	9		Freightliner Tandem	T	Y								1	<u> </u>			
Roads	10		Mack Tandem	T	Υ			'		الست	الست	'	1	<u>. </u>	\$ 380,000		
Roads	11		Ford Tandem	T	Υ				\$ 380,000	اــــــــــــــــــــــــــــــــــــــ	لست	'	الللك	<u></u> '	ـــــــــــ′		
Roads	13	2004	International Tandem	Т	Y		\$ 380,000	1'	1			ı'	1	I'	1		Purchased on SDG Tender (210k c&c, 170 equip)
Roads	14		International Tandem	T	Υ	,							\$ 380,000	<u>-</u> -'			
Roads	15		International Tandem	T	Y			ı'			\$ 380,000	ı'	1	ı'	ſ <u></u>		
Roads	17		Chev Silverado 1/2 ton	Р	Υ	,		·					\$ 100,000	<u>-</u> -'	<u> </u>		
Roads	18		GMC 2500 1-ton	HP	Y	,		ı==='						ı — _ '			
Roads	19		Chev Silverado 1/2 ton	Р	Υ			<u>, </u>								\$ 100,000	
Roads	20		GMC Sierra 1/2 ton	Р	N												Replaced by 22, take out of service at EOL
Roads	21	2022	Chevy Silvarado 1/2 ton	Р	Υ	,		1		است	الصار	1	1	· '			
Roads	22		Chev Colorado 1/2 ton	Р	Υ	,					الصحا			\$ 100,000			Replacement for 20
Roads	23		Freightliner Tandem	T	Υ	,		'						ı'			
Roads	24		Caterpillar Backhoe	HE	N												Replaced by 30 - take out of service at EOL
Roads	27		Freighliner Single Axle Tandem	T	Y			1 === '		, <u> </u>		·==='		ı'			
Roads	30		CAT 420 Backhoe	HE	Υ	\$ 255,000		ı'					1	<u> </u>	<u> </u>		Roads Equipment Reserve
Waste & Recycling			Caterpillar Packer	HE	Y			1==='		\$ 250,000		· ==== '		·'			
Roads	33		International Tandem	T	Y	,		1'				·'		ı'	1		
Roads	34		John Deere Loader	HE	M	,							1	<u>-</u> '			
Roads	35		Trackless	HE	Y	,		\$ 200,000				·'	1	ı'	ſ <u></u>		
Recreation	61		GMC Sierra 1-ton	HP	Υ	,		<u>. </u>			\$ 110,000		1	<u>-</u> -'			
Recreation	62		Kubota LA480 Tractor		M			ı'				ı'	1	ı'	ſ <u></u>		
Recreation	63		Chev Silverado 1/2 ton	Р	Y			<u>, </u>	1			<u>. </u>	1	<u>. </u>		\$ 100,000	
Recreation	64		Chev Silverado 1/2 ton	Р	Y			, <u> </u>			الست	'	1	<u>. </u>		\$ 100,000	
Water/Wastewater			Chev Silvarado 1/2 ton	Р	Y	,		· '				·'	1	ı'	ſ′		
Waste/Wastewate			Chev Silverado 1/2 ton	Р	Y		<u> </u>	<u>, </u>	1			\$ 100,000		<u>. </u>	<u> </u>		
Waste/Wastewate	ter 84		Chev Silverado 1/2 ton	Р	Υ			·		,ı	السلسا	·'	\$ 100,000	ı'	ſ <u></u>		
Planning	90		GMC Sierra 1/2 ton	Р	N			4									Replaced by 91 - take out of service at end of life
Planning	91	2022	Chev Silvarado	Р	Y			1		1	1	1	1	1			Replacement for 90



Capital - Items of Note

- \$500,000 Grader
- \$380,000 Tandem w/ Equipment
- \$110,000 One-tonne Pick-up

Total Fleet = \$990,000







SOUTH GLENGARRY

Capital – Grader Replacement





Project Highlights

- \$500,000
- Replacement for Unit 2 (1994 Champion Grader)



SOUTH GLENGARRY

Capital – Tandem Replacement





Project Highlights

- \$380,000
- Approved September 18, 2023
- Awaiting delivery
- Replacement for Unit 13 (2004 International Tandem)



SOUTH GLENGARRY

Capital – One-Ton Replacement





Project Highlights

- **\$110,000**
- Replacement for Unit 3 (2009)
 Dodge 3500 1-ton)



SOUTH GLENGARRY

Roads Equipment

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET 1 2023 ACTUAL
								DOLLAR VALU
General Fund								
xpenses								
3401 Rd Eqp. Maint 10 Cat Grader	44,000.00	21,852.90	41,000.00	22,125.09	42,500.00	34,529.26	42,500.00	7,970.74
3402 Rd Eqp. Maint - 94 Champion Grad	10,000.00	13,384.90	11,000.00	14,211.95	32,500.00	15,290.30	32,500.00	17,209.70
3403 Rd Eqp. Maint - 09 1T Dodge (NL)	10,500.00	12,027.67	10,100.00	9,876.67	6,000.00	10,982.51	6,000.00	(4,982.51
3404 Rd Eqp. Maint - REC&RDS - 02 FL-	34,500.00	8,507.01	22,500.00	13,699.76	8,500.00	3,783.15	8,500.00	4,738.88
3405 Rec Eqp. Maint - UNIT RETIRED	13,000.00	10,656.51	14,500.00	6,470.96	0.00	3,780.02	0.00	(3,780.02
3408 Rd Eqp. Maint - 22 JD Tractor (Le	40,500.00	32,506.44	42,500.00	44,909.46	40,000.00	28,809.05	40,000.00	11,190.9
3407 Rd Eqp. Maint - UNIT RETIRED	0.00	0.00	0.00	0.00	0.00	305.28	0.00	(305.2
3408 Rd Eqp. Maint 16 Inter Tandem	16,000.00	39,538.66	20,000.00	19,377.04	16,500.00	19,295.63	16,500.00	(2,795.6
3409 Rd Eqp. Maint 23 Freightliner	20,000.00	27,016.08	20,000.00	24,024.75	10,000.00	3,255.02	10,000.00	6,744.98
3410 Rd Eqp. Maint - 13 Mack Tndm (R	29,000.00	20,010.04	25,000.00	15,837.39	23,000.00	37,428.77	23,000.00	(14,428.7
3411 Rd Eqp. Maint - 08 Ford Tndm (Sh	32,000.00	25,724.13	29,000.00	14,082.39	21,000.00	16,247.14	21,000.00	4,752.8
3412 Rd Eqp. Maint - UNIT RETIRED	16,000.00	4,892.27	17,000.00	322.89	0.00	175.22	0.00	(175.2
3413 Rd Eqp. Maint 04 Inter Tndm (R	28,000.00	48,922.61	28,500.00	35,590.14	18,000.00	34,978.78	18,000.00	(16,978.7
3414 Rd Eqp. Maint - 11 Inter Tandem	29,000.00	22,701.51	24,000.00	13,390.56	13,000.00	18,039.41	13,000.00	(5,039.4
3415 Rd Eqp. Maint 10 Inter Tndm (H	40,000.00	40,040.30	45,000.00	20,683.94	31,000.00	29,542.82	31,000.00	1,457.1
3416 Rd Egp. Maint 12 Chev 1T (Rec)	10,500.00	5,230.84	10,000.00	11,875.02	11,000.00	169.86	11,000.00	10,830.1
3417 Rd Eqp. Maint 19 Chev Slyrado	7,500.00	13,872.03	9,500.00	8,210.51	6,500.00	2,827.98	6,500.00	3,672.0
3418 Rd Eqp. Maint 22 Chev Silverad	0.00	0.00	0.00	14,703.94	9,500.00	11,789.29	9,500.00	(2,269.2
3419 Rd Eqp. Maint 21 Chev Silverad	6,500.00	2,977.67	6,500.00	10,200.54	9,500.00	1,104.28	9,500.00	8,395.7
3420 Rd Eqp. Maint - 09 GMC PU (Rec)	12,500.00	1,416.21	12,500.00	6,197.56	6,500.00	0.00	6,500.00	6,500.0
3421 2022 Silverado - Rds Mor	0.00	0.00	0.00	0.00	0.00	869.57	9,000.00	8,130.4
3422 Rd Eqp. Maint - 2010 Chev Slyrad	12,500,00	8.211.05	11.000.00	3.953.33	6.500.00	3.087.13	6,500.00	3.432.8
3423 Rd Eqp. Maint - 2021 Inter Tande	0.00	10,904.50	16,000.00	7,612.31	11,000.00	9,631.81	11,000.00	1,368.1
3424 Rd Eqp. Maint - 2003 Cat Backhoe	25,000.00	11,593.86	24,000.00	40,716.94	20,000.00	6,100.08	70,000.00	63,899.9
3427 2021 Inter Single Axle	0.00	0.00	0.00	1,927.39	12,000.00	2,328.88	12,000.00	9,671.1
3429 Rd Eqp. Maint - BUILDING - 13 Si	3,200.00	138,479.77	3,200.00	1,508.92	5.500.00	132.43	5,500.00	5.387.5
3430 2023 Cat. Backhoe	0.00	0.00	0.00	0.00	5,500.00	2,995.23	5,500.00	2,504.7
3432 Dump Egp. Maint Compactor (Lnd	3,000.00	10,201.98	5,500.00	5,241.49	7,000.00	2,680.05	7,000.00	4,319.9
3433 Rd Eqp. Maint 2018 Inter Tande	15,000.00	3.781.44	15,000.00	4.159.28	12.000.00	7.910.53	12.000.00	4.089.4
3434 Rds Equip. Maint 2011 John Dee	0.00	0.00	0.00	7,688.58	7,500.00	12,555.05	7,500.00	(5,055.0
3435 Rds Equip. Maint 2016 Tractles	29,500.00	22.845.97	30,500.00	20,988.93	14,500.00	13,885,42	14,500.00	614.5
3499 Rds Equip. Maint Misc. Equipme	67,000.00	105,482.47	78,000.00	383,585,15	100,500.00	181,330.58	110,500.00	(70,830.5
3501 Rds Equip. Rental - Cat Grader #1	(80,000.00)	(22,320.00)	(80,000.00)	(56,880.00)	(78,000.00)	(54,750.00)	(55,000.00)	(250.0
3502 Rds Equip. Rental - Champ Grader	(30,000.00)	(21,135.00)	(30,000.00)	(16,650.00)	(30,000.00)	(29,580.00)	(29,500.00)	80.0
3503 Rds Equip. Rental - Dodge 1 Ton 2	(35,000.00)	(18,742.50)	(35,000.00)	(17,910.00)	(35,000.00)	(15,615.00)	(24,000.00)	(8,385.0
3504 Rds Equip. Rental - Freightliner	(30,000.00)	(15,700.00)	(30,000.00)	(10,825.00)	(30,000.00)	0.00	0.00	0.0
3508 Rds Equip. Rental - New Holland T	(40,000.00)	(12,300.00)	(40,000.00)	(16,590.00)	(40,000.00)	(9,690.00)	(30,000.00)	(20,310.0
3507 Rds Equip. Rental - 955 Tractor 1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
3508 Rds Equip. Rental - Inter. Single	(46,000.00)	(30,630.00)	(48,000.00)	(18,630.00)	(46,000.00)	(20,100.00)	(22,000.00)	(1,900.0
3509 Rds Equip. Rental - Inter Tandem	(30,000.00)	(21,345.00)	(30,000.00)	(15,045.00)	(30,000.00)	(23,400.00)	(25,000.00)	(1,600.0
3510 Rds Equip. Rental - Inter Tandem	(35,000.00)	(29,370.00)	(35,000.00)	(27,800.00)	(35,000.00)	(33,540.00)	(30,000.00)	3,540.0
3511 Rds Equip. Rental - Ford Tandem 2	(30,000.00)	(11,430,00)	(30,000.00)	(19.920.00)	(30,000.00)	(21,390.00)	(20,000.00)	1,390.0
3512 Rds Equip. Rental - Volvo Tandem	(30,000.00)	(16,110.00)	(30,000.00)	(3,450.00)	(30,000.00)	0.00	0.00	0.0
3513 Rds Equip. Rental - Volvo Tandem	(30,000.00)	(20,610.00)	(30,000.00)	(20,490.00)	(30,000.00)	(28.830.00)	(20,000.00)	8,830.0

SOUTH GLENGARRY

Roads Equipment

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
								DOLLAR VALUE
General Fund								
3514 Rds Equip. Rental - Inter Tandem	(30,000.00)	(21,067.20)	(30,000.00)	(19,440.00)	(30,000.00)	(16,350.00)	(20,000.00)	(3,650.00)
3515 Rds Equip. Rental - Inter Tandem	(50,000.00)	(20,702.50)	(50,000.00)	(14,137.50)	(50,000.00)	(8,450.00)	(22,000.00)	(13,550.00)
3519 Rds Equip Rental - GMC Pickup 200	0.00	(70.00)	0.00	0.00	0.00	(100.00)	0.00	100.00
3522 Rds Equip Rental - Ford 1 Ton 199	0.00	(14,857.50)	0.00	(1,225.00)	0.00	(840.00)	0.00	840.00
3523 Rds Equip. Rental - Ford Backhoe	0.00	(5,343.75)	(35,000.00)	(12,262.50)	(35,000.00)	(15,187.50)	(30,000.00)	(14,812.50)
3524 Rds E quip. Rental - Cat Backhoe 2	(45,000.00)	(24,210.00)	(45,000.00)	(40,290.00)	(45,000.00)	(16,590.00)	(35,000.00)	(18,410.00)
3534 Rds Equip. Rental - Tractless Tra	(65,000.00)	(39,540.00)	(65,000.00)	(27,930.00)	(65,000.00)	(22,080.00)	(60,000.00)	(37,920.00)
Total Expenses	(51,300.00)	317,275.41	(69,200.00)	423,873.88	(132,000.00)	199,267.99	153,500.00	(45,767.99)
Total General Fund	(51,300.00)	317,275.41	(69,200.00)	423,873.88	(132,000.00)	199,267.99	153,500.00	(45,767.99)



Questions about Fleet?



SOUTH GLENGARRY

Infrastructure Services Operational Division

ROADS

SOUTH GLENGARRY

2023 Review

- Reconstruction of Warren, Middle, and Bethune Streets
- Resurfacing of Sabourin and Anderson Drives
- Replacement of Westley Creek Culvert
- Streetlight Conversion Project (half complete)
- Data Collection Programs
- Reclamation of Right-of-Way (ongoing)



Streetlights

Operational - Items of Note / Highlights / Outlook

- 2023 LED Conversion of Cornwall Electric service area streetlights (to be completed in winter 2024)
- A customer satisfaction survey will be distributed following project completion





SOUTH GLENGARRY

Streetlights

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
General Fund								DOLLAR VALUE
Revenues								
40 Taxation - Other Charges - Street L Budget Notes 2022 FB Net neutral to taxation, user fee 2023 FB Net neutral to taxation, user fee 2024 MR Net neutral to taxation, user fee	(220,000.00)	(163,709.46)	(164,000.00)	(164,409.84)	(164,000.00)	(164,315.00)	(164,000.00)	315.00
Total Revenues	(220,000.00)	(163,709.46)	(164,000.00)	(164,409.84)	(164,000.00)	(164,315.00)	(164,000.00)	315.00
Expenses								
3011 Street Lights	220,000.00	163,709.46	164,000.00	164,409.84	164,000.00	240,477.41	164,000.00	(76,477.41)
Total Expenses	220,000.00	163,709.46	164,000.00	164,409.84	164,000.00	240,477.41	164,000.00	(76,477.41)
Total General Fund	0.00	0.00	0.00	0.00	0.00	76,162.41	0.00	(76,162.41)

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Operational - Items of Note

- One-Time Operations
 - Shouldering (-\$310,000, work complete in 2023)
 - First Line Road Tree Removal (+\$100,000)
 - Sidewalk Cracked Panels (+\$40,000)
 - Hamlet Sign Installation (\$33,500, Year 2 / 2)







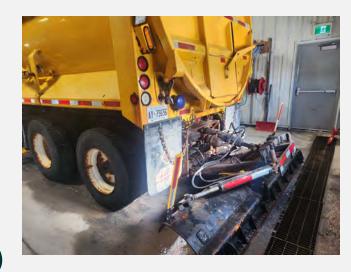
SOUTH GLENGARRY

Operational - Items of Note

One-Time Equipment Purchase



- Generator for Airport Road (+\$30,000)
- Mower (+\$20,000)
- Ice Blade (+\$25,000)



- Optional ①
 - Box Spreader (~\$30,000)
 - Would be a transfer from proposed capital budget to operations budget

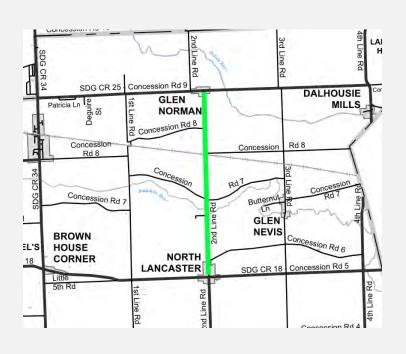
Roads Capital - Items of Note

- \$550,000 Second Line Road Resurfacing
- \$240,000 Glen Road Resurfacing
- \$250,000 Tyotown Wall Removal
- \$300,000 High Float Options (Surface Treatment)
- \$160,000 Large Culverts
- Total Capital Roads = \$1,500,000



Capital – Second Line Road Resurfacing





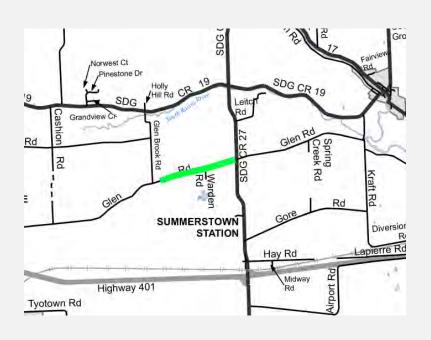
Project Highlights

- \$550,000
- 6,550m **asphalt** resurfacing
- 10mm pad + 25mm HL3F
- Prolong life of investment prior to surface recycling

SOUTH GLENGARRY

Capital – Glen Road Resurfacing





Project Highlights

- \$240,000
- 2,800m asphalt resurfacing
- 10mm pad + 25mm HL3F
- Prolong life of investment prior to surface recycling



Capital – Tyotown Wall Removal





Project Highlights

- \$250,000
- Mitigates poor condition of existing asset
- Removal of future obligations to maintain asset
- Project approved February 5, 2024



Capital – Surface Treatment Options



Concession 4 / 1st Line

- \$300,000
- 3,500m high-float resurfacing
- Double Surface Treatment+ Fog Seal
- Reinvest in existing LOS

North Branch Road

- \$245,000
- 2,900m high-float surface
- Double Surface Treatment+ Fog Seal
- Reinstate past LOS

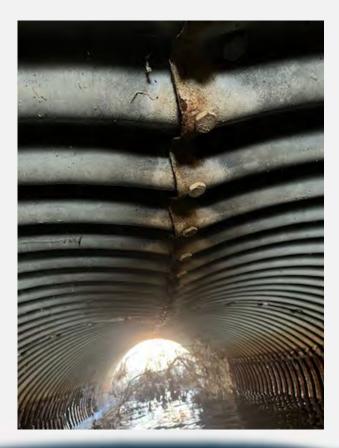
SOUTH GLENGARRY

Ontario's Celtic Heartland

OR

Capital – Large Culverts





Project Highlights

- \$160,000 +/-
- Utilize remaining funds after tendering of all surface works
- Potential culvert options:
 - Pattingale at Concession 2
 - Wood Creek at Concession 3
 - Greys Creek in Glen Dale (x2)



Infrastructure – Fleet, Roads, Bridges

Memora Fund									
Note Company		2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
111 Fees & User Charges - Roads Dept (15,000.00) (35,046.43) (30,000.00) (32,878.99) (30,000.00) (32,189.03) (30,000.00) 2,189.03 45 Ontario Grants (30,000.00) (30,500.00) (30,500.00) (30,500.00) (20,575.99) (74,1919.00) (74,1928.91) (710,229.00) (223,793.4) (807,530.00) 221,280.34 46 Canada Grants (18,47,000.00) (1,754,548.51) (1,471,000.00) (2,631,919.11) (275,000.00) (275,000.00) (1,628,237.00) (1,351,237.00) (1,351,237.00) (3,412,185.97) (1,456,516.00) (1,135,973.71) (2,682,864.00) (1,588,863.12) (1,754,548.51) (1,471,000.00) (1,747,712.00) (1,456,516.00) (1,135,973.71) (2,682,864.00) (1,588,863.12) (1,471,186,97) (1,486,516.00) (1,135,973.71) (1,486,616.00) (1,135,973.71) (1,486,864.00) (1,135,973.71) (1,486,864.00) (1,135,973.71) (1,486,864.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,486,974.00) (1,135,973.71) (1,135,974.00) (1,135,973.71) (1,135,974.00) (1,135,973.71) (1,135,974.00) (1,135,974.00) (1,135,974.00) (1,135,974.00) (1,135,974.00) (1,135,974.00) (1,135,974.00) (1,135,974.00) (1,135,974.00) (1	eneral Fund								(UNDER)/OVER
HS Orlands Grants (\$60,500.00) (\$60,875.98) (734.079.00) (741,926.91) (710,329.00) (823,79.34) (807.530.00) (221,280.34) (446 Canada Grants to 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0	evenues								
H8C Canada Grants 0.00 0.00 1,754,548.51) (1,471,000.00) (2,531,991.17) (275,000.00) (275,000.00) (419,097.00) (1,582,370.00)	311 Fees & User Charges - Roads Dept	(15,000.00)	(35,046.43)	(30,000.00)	(38,267.89)	(30,000.00)	(32,189.03)	(30,000.00)	2,189.03
	945 Ontario Grants	(350,500.00)	(360,675.98)	(734,019.00)	(741,926.91)	(710,329.00)	(828,790.34)	(607,530.00)	221,260.34
Total Revenues (2,212,500.00) (2,150,270.92) (2,235,019.00) (3,412,185.97) (1,450,516.00) (1,135,979.37) (2,682,684.00) (1,546,884.62) penses ### 111 Roads - Administration	946 Canada Grants	0.00	0.00	0.00	0.00	(435,187.00)	0.00	(419,097.00)	(419,097.00)
	996 Transfers from Reserves	(1,847,000.00)	(1,754,548.51)	(1,471,000.00)	(2,631,991.17)	(275,000.00)	(275,000.00)	(1,626,237.00)	(1,351,237.00)
1111 Roads - Administration 90,500.00 1,379,550.17 1,603,300.00 1,450,888.38 3,515,500.00 2,911,101.18 4,084,148.00 1,173,046.62 1112 Roads - Buildings & Yards 1,477,000.00 1,181,342.49 200,300.00 1,074,771.20 148,300.00 136,016.28 173,300.00 37,283,74 1115 Roads - Buildings & Yards 1,477,000.00 1,181,342.49 200,300.00 24,342.28 6,000.00 13,024.87 8,000.00 0,024,342.28 6,000.00 13,024.87 8,000.00 0,024,342.28 6,000.00 13,024.87 8,000.00 0,024,342.28 6,000.00 13,024.87 8,000.00 0,024,342.28 7,000.00 13,024.87 8,000.00 141,22 Roadside Maintenance - Diching & 83,000.00 55,429.33 83,000.00 32,314.28 78,000.00 169,283.34 63,000.00 (45,192.24 122) Roadside Maintenance - Diching & 86,000.00 75,2856.68 89,000.00 126,285.09 115,000.00 158,626.81 215,000.00 62,833.4 1123 Roadside Maintenance - Diching & 25,000.00 20,981.03 23,000.00 10,488.88 7,000.00 5,868.88 7,000.00 1,631.125 Roads - Univers Maintenance & Purshing 80,000.00 110,878.64 426,000.00 353,983.74 400,000.00 144,384.66 160,000.00 1,531.34 1125 Roads - Univers Maintenance & Purshing 100,000.00 120,151.13 111,000.00 111,025.04 83,000.00 122,823.39 75,000.00 779,000.	Total Revenues	(2,212,500.00)	(2,150,270.92)	(2,235,019.00)	(3,412,185.97)	(1,450,516.00)	(1,135,979.37)	(2,682,864.00)	(1,546,884.63)
1112 Roads - Buildings & Yards	xpenses								
1115 Roads - Patrol	3111 Roads - Administration	900,500.00	1,379,550.17	1,603,300.00	1,450,888.36	3,515,500.00	2,911,101.18	4,084,148.00	1,173,046.82
1121 Roadside Maintenance - Mowing 130,000.00 110,883.07 130,000.00 111,797.27 91,000.00 101,192.20 56,000.00 (45,192.20) 1122 Roadside Maintenance - Ditching & 83,000.00 72,866.68 89,000.00 126,285.99 115,000.00 69,283.34 63,000.00 62,833.34 1124 Roadside Maintenance - Debris & L 25,000.00 20,961.03 23,000.00 10,488.88 7,000.00 5,368.88 7,000.00 1,631.12 1125 Roads- Culverts Maintenance & Re 134,000.00 110,678.64 425,000.0 33,983.74 400,000.00 144,384.66 160,000.0 15,615.34 1126 Roads- Fland Bullenance 0.00 0.00 0.00 0.00 0.00 0.00 0.00 779,000	3112 Roads - Buildings & Yards	1,477,000.00	1,181,342.49	220,300.00	1,074,771.20	148,300.00	136,016.26	173,300.00	37,283.74
M122 Roadside Maintenance - Ditching & 83,000.00 55,429.33 83,000.00 32,314.28 78,000.00 69,283.34 63,000.00 62,283.34 M123 Roadside Maintenance - Brushing 86,000.00 72,5856.88 89,000.00 126,285.99 115,000.00 158,626.81 215,000.00 59,373.18 M125 Roads - Culverts Maintenance & Re 134,000.00 110,678.64 426,000.00 353,983.74 400,000.00 144,384.66 160,000.00 779,000.00 M126 Roads - Euridge Maintenance & Re 134,000.00 120,151.13 111,000.00 0.00 0.00 0.00 0.00 779,000.00 </td <td>3115 Roads - Patrol</td> <td>28,000.00</td> <td>32,638.01</td> <td>28,000.00</td> <td>24,342.26</td> <td>8,000.00</td> <td>13,024.87</td> <td>8,000.00</td> <td>(5,024.87</td>	3115 Roads - Patrol	28,000.00	32,638.01	28,000.00	24,342.26	8,000.00	13,024.87	8,000.00	(5,024.87
M23 Roadside Maintenance - Brushing 86,000.00 72,856.68 89,000.00 126,285.09 115,000.00 158,626.81 215,000.00 56,373.18 M124 Roadside Maintenance - Debris & L 25,000.00 20,981.03 23,000.00 10,488.88 7,000.00 5,388.88 7,000.00 15,613.12 M125 Roads - Culverts Maintenance & Re 134,000.00 110,678.64 426,000.00 353,983.74 400,000.00 144,384.66 160,000.00 779,000.00 M130 Roads - Hardtop Patching 109,000.00 120,151.13 111,000.00 111,025.04 83,000.00 122,829.39 75,000.00 (79,000.00 M131 Roads - Hardtop Sweeping 39,500.00 35,500.25 34,000.00 59,859.58 31,000.00 41,802.07 31,000.00 (10,802.07 M132 Roads - Hardtop Shouldering 39,500.00 22,887.38 399,500.00 40,607.32 355,000.00 194,532.49 55,000.00 (139,532.49 M133 Roads - Hardtop Sweeping 0.00 9,433.15 0.00 0.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 16,000.00 16,000.00 16,000.00 16,0	3121 Roadside Maintenance - Mowing	130,000.00	110,863.07	130,000.00	111,797.27	91,000.00	101,192.20	56,000.00	(45,192.20
M24 Roadside Maintenance - Debris & L 25,000.00 20,961.03 23,000.00 10,488.88 7,000.00 5,368.88 7,000.00 1,631.12 M125 Roads - Culverts Maintenance & Re 134,000.00 110,678.64 426,000.00 353,983.74 400,000.00 144,384.66 160,000.00 779,000.00 M130 Roads - Hardtop Patching 109,000.00 120,151.13 111,000.00 111,025.04 83,000.00 122,829.39 75,000.00 (47,829.38) M131 Roads - Hardtop Sweeping 23,500.00 35,500.25 34,000.00 59,859.58 31,000.00 41,802.07 31,000.00 (10,802.07) M132 Roads - Hardtop Sweeping 39,500.00 22,887.38 399,500.00 40,607.32 355,000.00 19,532.49 55,000.00 (10,802.07) M132 Roads - Hardtop Crack Sealing 0.00 9,433.15 0.00 0.00 15,000.00 0.00 15,000.00 16,000.00 15,000.00 16,000.00 15,000.00 16,000.00 16,000.00 19,167.39 25,000.00 5,832.61 M133 Roads - Hardtop Crack Sealing 0.00 0.00 27,124.54 30,000.00 19,167.39 25,000.00 36,700.00 <td< td=""><td>3122 Roadside Maintenance - Ditching &</td><td>83,000.00</td><td>55,429.33</td><td>83,000.00</td><td>32,314.28</td><td>78,000.00</td><td>69,283.34</td><td>63,000.00</td><td>(6,283.34</td></td<>	3122 Roadside Maintenance - Ditching &	83,000.00	55,429.33	83,000.00	32,314.28	78,000.00	69,283.34	63,000.00	(6,283.34
M125 Roads - Culverts Maintenance & Re 134,000.00 110,678.64 426,000.00 353,983.74 400,000.00 144,384.66 160,000.00 15,615.34 M126 Roads - Bridge Maintenance 0.00 0.00 0.00 0.00 0.00 0.00 779,000.00 779,	3123 Roadside Maintenance - Brushing	86,000.00	72,856.68	89,000.00	126,285.09	115,000.00	158,626.81	215,000.00	56,373.19
M126 Roads - Bridge Maintenance 0.00 0.00 0.00 0.00 0.00 0.00 779,000.00	3124 Roadside Maintenance - Debris & L	25,000.00	20,961.03	23,000.00	10,488.88	7,000.00	5,368.88	7,000.00	1,631.12
103 Roads - Hardtop Patching 109,000.00 120,151.13 111,000.00 111,025.04 83,000.00 122,829.39 75,000.00 (47,829.38) 1131 Roads - Hardtop Sweeping 23,500.00 35,500.25 34,000.00 59,859.58 31,000.00 141,802.07 31,000.00 (10,802.07) 1132 Roads - Hardtop Sweeping 39,500.00 22,887.38 399,500.00 40,607.32 355,000.00 194,532.49 55,000.00 (139,532.48) 1133 Roads - Hardtop Crack Sealing 0.00 9,433.15 0.00 0.00 15,000.00 0.00 15,000.00 10,000 15,000.00	3125 Roads - Culverts Maintenance & Re	134,000.00	110,678.64	426,000.00	353,983.74	400,000.00	144,384.66	160,000.00	15,615.34
131 Roads - Hardtop Sweeping 23,500.00 35,500.25 34,000.00 59,859.58 31,000.00 41,802.07 31,000.00 (10,802.07)	3126 Roads - Bridge Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	779,000.00	779,000.00
132 Roads - Hardtop Shouldering 39,500.00 22,887.38 399,500.00 40,607.32 355,000.00 194,532.49 55,000.00 (139,532.49 133,000.00 134,000.00 15,000.00	3130 Roads - Hardtop Patching	109,000.00	120,151.13	111,000.00	111,025.04	83,000.00	122,829.39	75,000.00	(47,829.39
133 Roads - Hardtop Crack Sealing 0.00 9,433.15 0.00 0.00 15,000.00 0.00 15,000.00 15,000.00 15,000.00 15,000.00 13,000.00 13,000.00 13,000.00 13,000.00 13,000.00 13,000.00 13,000.00 13,000.00 13,000.00 13,000.00 14,	3131 Roads - Hardtop Sweeping	23,500.00	35,500.25	34,000.00	59,859.58	31,000.00	41,802.07	31,000.00	(10,802.07
18,000.00 26,690.88 16,500.00 27,124.54 30,000.00 19,167.39 25,000.00 5,832.61 136 Roads - Sidewalk Maintenance 5,000.00 0.00 2,000.00 11,382.45 10,000.00 11,291.36 50,000.00 38,708.64 140 Roads - Loosetop Grading 122,000.00 115,847.22 142,000.00 119,367.46 110,000.00 132,482.87 105,000.00 (27,482.87 141,100.00 132,482.87 105,000.00 154,000.00 132,482.87 105,000.00 124,000.00 141,100.00 132,482.87 105,000.00 124,000.00 141,100.00 132,482.87 105,000.00 128,006.24 141,100.00 145,000.00 154,000.00 154,000.00 132,482.87 105,000.00 128,006.24 141,100.00 145,00	3132 Roads - Hardtop Shouldering	39,500.00	22,887.38	399,500.00	40,607.32	355,000.00	194,532.49	55,000.00	(139,532.49
1316 Roads - Sidewalk Maintenance 5,000.00 0.00 2,000.00 11,382.45 10,000.00 11,291.36 50,000.00 33,708.64 104 Roads - Loosetop Grading 122,000.00 115,847.22 142,000.00 119,367.46 110,000.00 132,482.87 105,000.00 (27,482.87 1141 Roads - Loosetop Dust Control 154,000.00 132,081.25 158,000.00 182,111.02 160,000.00 203,913.76 210,000.00 6,086.25 1042 Roads - Loosetop Resurfacing 397,000.00 392,346.62 659,000.00 408,161.26 416,000.00 465,963.25 594,000.00 128,036.74 1143 Roads - Traffic Calming 0.00 0.00 0.00 30,747.22 35,000.00 31,779.70 25,000.00 (6,779.70 1144 Roads - Signs & Safety Devices 55,000.00 45,375.68 51,500.00 50,321.73 64,000.00 76,786.76 66,500.00 (10,286.76 1145 Roads - Guiderails 25,000.00 50,000.00 2,888.29 50,000.00 35,497.59 50,000.00 14,502.41 1146 Roads - Railway Crossings 29,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,078.97 35,000.00 11,921.03 1198 Rds & Rec Community Services 1,500.00 549.21 1,250.00 3,881.45 2,500.00 15,680.52 15,000.00 (660.52.14 1146 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - loe Blad 22,500.00 6,653.87 22,500.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval	3133 Roads - Hardtop Crack Sealing	0.00	9,433.15	0.00	0.00	15,000.00	0.00	15,000.00	15,000.00
142,000.00 115,847.22 142,000.00 119,367.46 110,000.00 132,482.87 105,000.00 (27,482.87) 141 Roads - Loosetop Dust Control 154,000.00 132,081.25 158,000.00 182,111.02 160,000.00 203,913.76 210,000.00 6,086.24 142 Roads - Loosetop Resurfacing 397,000.00 392,346.62 659,000.00 408,161.26 416,000.00 465,963.25 594,000.00 128,036.78 144 Roads - Signs & Safety Devices 55,000.00 45,375.68 51,500.00 50,321.73 64,000.00 76,796.76 66,500.00 (10,296.76) 144 Roads - Guiderails 25,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,497.59 50,000.00 14,502.41 146 Roads - Railway Crossings 29,000.00 549.21 1,250.00 38,81.45 2,500.00 15,680.52 15,000.00 (660.52) 149 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (545.75) 1211 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 79,887.09 715,000.00 613,272.56 7,000.00 (3,079.41) 1212 Roads - Winter Control - loe Blad 22,500.00 60,53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41)	3134 Roads - Hardtop Line Painting	18,000.00	26,690.88	16,500.00	27,124.54	30,000.00	19,167.39	25,000.00	5,832.61
134 Roads - Loosetop Dust Control 154,000.00 132,081.25 158,000.00 182,111.02 160,000.00 203,913.76 210,000.00 6,086.24 142 Roads - Loosetop Resurfacing 397,000.00 392,346.62 659,000.00 408,161.26 416,000.00 465,963.25 594,000.00 128,036.75 143 Roads - Traffic Calming 0.00 0.00 0.00 30,747.22 35,000.00 31,779.70 25,000.00 (6,779.14) 144 Roads - Signs & Safety Devices 55,000.00 45,375.68 51,500.00 50,321.73 64,000.00 76,796.76 66,500.00 (10,296.76 145 Roads - Guiderails 25,000.00 50,000.00 2,888.29 50,000.00 35,497.59 50,000.00 14,502.41 146 Roads - Railway Crossings 29,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,078.97 35,000.00 1,921.03 148 Roads - Railway Crossings 1,500.00 549.21 1,250.00 3,881.45 2,500.00 15,660.52 15,000.00 (660.52 1211 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5,452.11 1211 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - loe Blad 22,500.00 6,053.87 22,500.00 6,093.42 17,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 3	3136 Roads - Sidewalk Maintenance	5,000.00	0.00	2,000.00	11,382.45	10,000.00	11,291.36	50,000.00	38,708.64
134 Roads - Loosetop Dust Control 154,000.00 132,081.25 158,000.00 182,111.02 160,000.00 203,913.76 210,000.00 6,086.24 142 Roads - Loosetop Resurfacing 397,000.00 392,346.62 659,000.00 408,161.26 416,000.00 465,963.25 594,000.00 128,036.75 143 Roads - Traffic Calming 0.00 0.00 0.00 30,747.22 35,000.00 31,779.70 25,000.00 (6,779.14) 144 Roads - Signs & Safety Devices 55,000.00 45,375.68 51,500.00 50,321.73 64,000.00 76,796.76 66,500.00 (10,296.76 145 Roads - Guiderails 25,000.00 50,000.00 2,888.29 50,000.00 35,497.59 50,000.00 14,502.41 146 Roads - Railway Crossings 29,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,078.97 35,000.00 1,921.03 148 Roads - Railway Crossings 1,500.00 549.21 1,250.00 3,881.45 2,500.00 15,660.52 15,000.00 (660.52 1211 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5,452.11 1211 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - loe Blad 22,500.00 6,053.87 22,500.00 6,093.42 17,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 30,000.00 33,079.41 3	3140 Roads - Loosetop Grading	122,000.00	115,847.22	142,000.00	119,367.46	110,000.00	132,482.87	105,000.00	(27,482.87
3143 Roads - Traffic Calming 0.00 0.00 0.00 30,747.22 35,000.00 31,779.70 25,000.00 (6,779.70 a) 444 Roads - Signs & Safety Devices 55,000.00 45,375.68 51,500.00 50,321.73 64,000.00 76,796.76 66,500.00 (10,296.76 a) 445 Roads - Guiderails 25,000.00 0.00 50,000.00 2,888.29 50,000.00 35,497.59 50,000.00 14,502.41 (146 Roads - Railway Crossings 29,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,078.97 35,000.00 1,921.03 (1498 Rds & Rec Community Services 1,500.00 549.21 1,250.00 3,891.45 2,500.00 15,660.52 15,000.00 (660.52 1499 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5,452.11 121 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - Ice Blad 22,500.00 6,053.87 22,500.00 6,199.24 17,000.00 13,272.56 7,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 31,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 60,272.56 70,000.00 6	3141 Roads - Loosetop Dust Control	154,000.00	132,081.25	158,000.00	182,111.02	160,000.00	203,913.76	210,000.00	6,086.24
144 Roads - Signs & Safety Devices 55,000.00 45,375.68 51,500.00 50,321.73 64,000.00 76,796.76 66,500.00 (10,296.76 145 Roads - Guiderails 25,000.00 0.00 50,000.00 2,888.29 50,000.00 35,497.59 50,000.00 14,502.41 146 Roads - Railway Crossings 29,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,078.97 35,000.00 1,921.03 146 Roads - Railway Crossings 1,500.00 549.21 1,250.00 38,891.45 2,500.00 15,660.52 15,000.00 (660.52 149.98 149.98 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5452.11 1211 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,757.10 508,000.00 (93,575.10 1421 Roads - Winter Control - Ice Blad 22,500.00 6,53.87 22,500.00 6,199.24 17,000.00 13,272.56 7,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 14 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41	3142 Roads - Loosetop Resurfacing	397,000.00	392,346.62	659,000.00	408,161.26	416,000.00	465,963.25	594,000.00	128,036.75
145 Roads - Guiderails 25,000.00 0.00 50,000.00 2,888.29 50,000.00 35,497.59 50,000.00 14,502.41 146 Roads - Railway Crossings 29,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,078.97 35,000.00 1,921.03 198 Rds & Rec Community Services 1,500.00 549.21 1,250.00 3,881.45 2,500.00 15,680.52 15,000.00 (660.52 14)99 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5452.11 1211 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - loe Blad 22,500.00 6,53.87 22,500.00 61,99.24 17,000.00 13,272.56 7,000.00 (6,272.56 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41)	3143 Roads - Traffic Calming	0.00	0.00	0.00	30,747.22	35,000.00	31,779.70	25,000.00	(6,779.70
146 Roads - Railway Crossings 29,000.00 52,519.81 35,000.00 33,825.91 35,000.00 33,078.97 35,000.00 1,921.03 1188 Rds & Rec Community Services 1,500.00 549.21 1,250.00 3,891.45 2,500.00 15,660.52 15,000.00 (660.52 1199 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5,452.11 1211 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - loe Blad 22,500.00 6,053.87 22,500.00 6,199.24 17,000.00 13,272.56 7,000.00 (6,272.56 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41)	3144 Roads - Signs & Safety Devices	55,000.00	45,375.68	51,500.00	50,321.73	64,000.00	76,796.76	66,500.00	(10,296.76
1,500.00 549.21 1,250.00 3,891.45 2,500.00 15,660.52 15,000.00 (66	3145 Roads - Guiderails								14,502.41
199 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5,452.11 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - Ice Blad 22,500.00 6,053.87 22,500.00 61,99.24 17,000.00 13,272.56 7,000.00 (6,272.56 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 12,000.00 12,000.00 12,0	3146 Roads - Railway Crossings	29,000.00	52,519.81	35,000.00	33,825.91	35,000.00	33,078.97	35,000.00	1,921.03
199 Roads - Miscellaneous 30,800.00 16,684.05 1,296,937.00 56,497.46 20,000.00 13,452.11 8,000.00 (5,452.11 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 1212 Roads - Winter Control - Ice Blad 22,500.00 6,053.87 22,500.00 61,99.24 17,000.00 13,272.56 7,000.00 (6,272.56 1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41 12,000.00 12,000.00 12,0	3198 Rds & Rec Community Services	1,500.00	549.21	1,250.00	3,891.45	2,500.00	15,660.52	15,000.00	(660.52
i211 Roads - Winter Control - Plowing 850,000.00 721,274.91 835,000.00 790,887.09 715,000.00 601,575.10 508,000.00 (93,575.10 i212 Roads - Winter Control - Ice Blad 22,500.00 6,053.87 22,500.00 6,199.24 17,000.00 13,272.56 7,000.00 (6,272.56 i214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41	3199 Roads - Miscellaneous		16,684.05						(5,452.11
1212 Roads - Winter Control - Ice Blad 22,500.00 6,053.87 22,500.00 6,199.24 17,000.00 13,272.56 7,000.00 (6,272.56 12) Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41)	3211 Roads - Winter Control - Plowing	850,000.00	721,274.91	835,000.00		715,000.00	601,575.10	508,000.00	(93,575.10
1214 Roads - Sidewalks - SnowRemoval 46,000.00 53,219.76 66,000.00 60,314.20 50,000.00 33,079.41 30,000.00 (3,079.41	3212 Roads - Winter Control - Ice Blad				•			•	(6,272.56
	3214 Roads - Sidewalks - SnowRemoval			,			,	,	(3,079.41
	3215 Roads - Winter Control - Flood Co	· ·							3,503.05



Infrastructure – Fleet, Roads, Bridges

Expenses (Continued)

	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET V 2023 ACTUAL
eneral Fund								(UNDER)/OVER
3375 Lovalist Road - Surface Treat (2.	0.00	0.00	0.00	(0.10)	0.00	0.00	0.00	0.00
3378 St. Mary's Street	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
377 Street Rd 2xSurface Treat (5.7	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
378 Nine Mile Rd - 2xSurface Treat (X	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
379 William Street (0.68km) - Reconst	0.00	41,788.73	0.00	0.00	0.00	50,683.91	0.00	(50,683.91
3380 Tree Haven (0.70km) - Skin Patch	35,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3381 North Glendale (3.1km) - Overlay	199,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3382 South Glendale (1.1km) - Overlay	75,500.00	0.00	0.00	22,164.81	0.00	0.00	0.00	0.00
3383 Richmond Crt (0.02km) - Pulvrze&R	40,000.00	61,489.17	0.00	0.00	0.00	0.00	0.00	0.00
3384 Celtic Lane (1.35km Pulverize)	0.00	0.00	0.00	18,835.01	0.00	0.00	0.00	0.00
3385 Con4 2 x Surface Treat (2.9km)	0.00	0.00	0.00	229,474.72	0.00	0.00	0.00	0.00
3386 Clifford, Laura & Marlene (1.04km	0.00	0.00	0.00	196,487.85	0.00	0.00	0.00	0.00
3387 Lancaster SW with Iron Adjustment	0.00	0.00	0.00	167,568.00	0.00	0.00	0.00	0.00
3388 Lancaster SE with Iron adjustment	0.00	0.00	0.00	289,617.93	0.00	0.00	0.00	0.00
3390 Roads - Equipment Purchases & Res	380,000.00	787,454.63	390,000.00	754,125.53	275,000.00	286,143.26	1,490,000.00	1,203,858.74
3391 Water Reserve Upgrades - Boundary	0.00	5,741.81	0.00	0.00	0.00	0.00	0.00	0.00
3392 Green Valley E with Iron Adjustme	0.00	0.00	0.00	218,762.12	0.00	5,088.00	0.00	(5,088.00
3393 Green Valley W with Iron Adjustme	0.00	0.00	0.00	247,905.17	0.00	0.00	0.00	0.00
3394 Struct 30019 Glen Donald Rd Rehab	0.00	0.00	0.00	130,314.39	0.00	0.00	0.00	0.00
3395 Struct 30024 Glen Roy Rd Rehabili	0.00	0.00	0.00	27,999.95	0.00	0.00	0.00	0.00
3396 Struct 30035 1st Line Rehabilitat	0.00	0.00	0.00	115,250.17	0.00	0.00	0.00	0.00
3397 Struct 30052 Roys Rd Rehabilitat	0.00	0.00	0.00	121,319.60	0.00	0.00	0.00	0.00
3398 Struct 30023 Glen Roy Rd Rehabili	0.00	0.00	0.00	198,830.29	0.00	0.00	0.00	0.00
3399 Roads - Miscellaneous Constructio	10,000.00	388,909.71	16,000.00	14,193.24	10,000.00	26,158.44	30,000.00	3,841.56
Total Expenses	6,767,800.00	6,736,431.90	7,327,787.00	9,081,513.23	6,852,800.00	5,989,683.06	8,975,448.00	2,985,764.94
Total General Fund	4,555,300.00	4,586,160.98	5,092,768.00	5,669,327.26	5,402,284.00	4,853,703.69	6,292,584.00	1,438,880.31





Questions about Roads?



SOUTH GLENGARRY

Infrastructure Services Operational Division

BRIDGES

SOUTH GLENGARRY

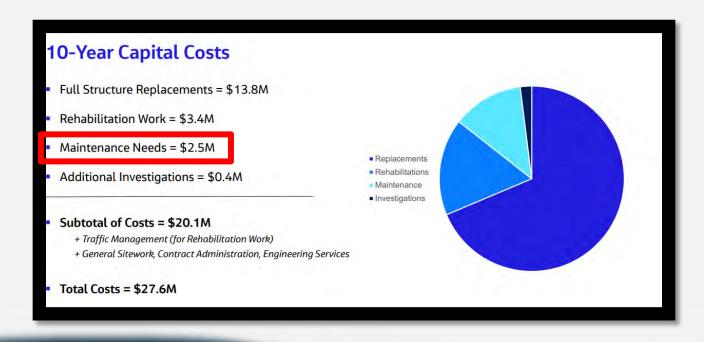
2023 Review

- Planning Study Butternut Lane Bridge
- Ontario Structural Inspection Manual (OSIM) Inspections
- 2023 capital bridge construction work deferred due to timelines and funding:
 - Chapel Road Bridge Major Rehabilitation
 - Second Line Road Bridge Expansion Joint Replacement
- Notice of severe defects for Kinloch Road Structure (Lauzon Bridge)



Operational - Items of Note

- Level of Service Increase
 - Bridge Maintenance (+\$35,000)



SOUTH GLENGARRY

Infrastructure Services

Bridge Capital - Items of Note

- \$500,000 Chapel Road Bridge Major Rehabilitation
- \$200,000 Second Line Road Bridge Expansion Joint
- \$40,000 Third Line / Delisle Bridge Structure Evaluation
- \$10,000 Kinloch Road Bridge Closure
- \$4,000 Glen Nevis Bridge Capital Maintenance
- Total Capital Bridges = \$754,000



Capital – Chapel Road Bridge Rehabilitation





Project Highlights

- \$500,000
- Major rehabilitation
- Anticipated extension of bridge deck life span to match expected life span of substructure
- Improvement to roadside safety devices



Capital – Second Line Road Rehabilitation





Project Highlights

- \$200,000
- Expansion Joint Replacement



Capital – Third Line / Delisle Bridge Evaluation





Project Highlights

- \$40,000
- Structure evaluation
- Undertake study in anticipation of future rehabilitation work

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Capital – Kinloch Road Bridge Closure





Project Lowlights

- \$10,000
- Closure of structure to mitigate risk of failure
- Replacement costs estimated at \$2.0M - \$2.2M

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Capital – Glen Nevis Bridge Capital Maintenance





Project Highlights

- \$4,000
- Capital maintenance
- Joint Seal Replacement

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Questions about Bridges?



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INFRASTRUCTURE SERVICES

Waste Management

Infrastructure Services – Waste Mngmt 2023 Review

- In-house Landfill Attendant
- Received amended Environmental Compliance Approval (ECA) for the North Lancaster Waste Disposal Site
- Aligned operations at both landfills to Thursday / Saturday
- Successful Household Hazardous Waste Event



Infrastructure Services – Waste Mngmt

Operational - Items of Note

- Level of Service Increase (1)
 - PILOT "On-demand" Heavy Item Pick-up (pay per use)
- Change in Operations



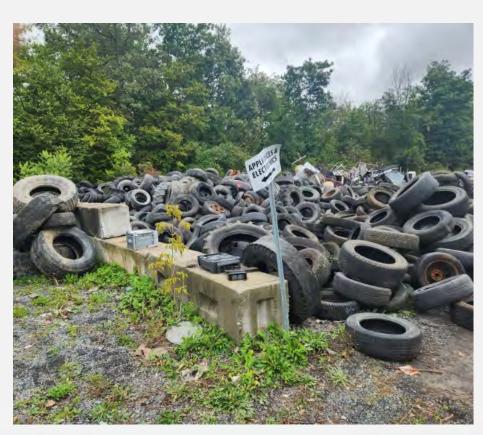
- Annual topographic surveys
- Recontouring of waste mounds (third year is the charm?)
- Relocation of Household Hazardous Waste Event to Fairview Drive in Williamstown



Infrastructure Services – Waste Mngmt Operational - Items of Note



- Blue Box Transition to Producer Responsibility
- Waste Collection Contracts up for renewal
- Financial Liability
 Assessment for Landfills



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Questions about Waste Management?



SOUTH GLENGARRY

Infrastructure Services

Other Items for Future Consideration

Planning / Design

- Solid Waste Management Master Plan (\$40K-150K)
- Lancaster Drainage (open vs closed conversation)

Roads

- Asphalt Thin Lift South Service Road (\$1.1M)
- Full Depth Reconstruction (High-Float) Glen Roy Road (\$700K \$1M)
- Gravel Base Improvements TBC through Roads Needs Study

Facilities

- Beaver Brook Road Waste Disposal Facility Site Reconfiguration Study (\$75K)
- Airport Road Public Works Site Planning (\$75K)
- North Lancaster Public Works Parking Lot Improvements (\$300K)



Infrastructure Services – Waste Mngmt

							<u> </u>	
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGE T V 2023 ACTUAL
								DOLLAR VALUE
General Fund								1
Revenues								7
411 Fees & User Charges - Waste Dispos	(15,300.00)	(10,111.49)	(15,300.00)	(15,924.33)	(25,300.00)	(25,676.10)	(26,800.00)	(1,123.90)
412 Fees & User Charges - Beaverbrook	(45,000.00)	(64,635.00)	(48,000.00)	(71,208.50)	(70,000.00)	(59,036.20)	(60,000.00)	(963.80)
413 Fees & User Charges - North Lancas	(37,500.00)	(62,686.05)	(43,500.00)	(37,511.22)	(41,500.00)	(50,945.72)	(51,500.00)	(554.28)
414 Fees & User Charges - Recycling	(10,000.00)	(35,890.43)	(35,000.00)	(281,525.26)	(100,000.00)	(108,506.98)	(100,000.00)	8,506.98
945 Ontario Grants	(115,000.00)	(114,354.27)	(115,000.00)	(175,455.79)	(218,000.00)	(106,307.86)	(303,000.00)	(196,692.14)
996 Transfers from Reserves	0.00	0.00	0.00	0.00	(25,000.00)	0.00	0.00	0.00
Total Revenues	(222,800.00)	(287,677.24)	(256,800.00)	(581,625.10)	(479,800.00)	(350,472.86)	(541,300.00)	(190,827.14)
Expenses								
4110 Garbage Collection	500,000.00	525,787.43	555,500.00	596,205.63	621,500.00	587,945.23	601,500.00	13,554.77
4111 Garbage Disposal - Landfill Sites	181,400.00	198,981.39	196,400.00	181,632.25	108,900.00	87,625.02	131,139.00	43,513.98
4112 Beaverbrook Landfill Site	130,500.00	166,420.07	132,000.00	155,860.83	124,000.00	166,790.70	139,000.00	(27,790.70)
4113 North Lancaster Land fill Site	148,000.00	172,826.54	140,000.00	137,681.94	106,000.00	103,900.29	111,000.00	7,099.71
4114 Recycling	490,000.00	551,957.76	737,000.00	841,574.21	873,000.00	878,445.31	883,000.00	4,554.69
4115 County Rd 27 Landfill Site	2,000.00	5,039.98	5,000.00	8,666.56	3,000.00	0.00	9,000.00	9,000.00
4116 Environmental Cleanups	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenses	1,451,900.00	1,621,013.17	1,765,900.00	1,921,621.42	1,836,400.00	1,824,706.55	1,874,639.00	49,932.45
Total General Fund	1,229,100.00	1,333,335.93	1,509,100.00	1,339,996.32	1,356,600.00	1,474,233.69	1,333,339.00	(140,894.69)



THE CORPORATION OF THE TOWNSHIP OF SOUTH GLENGARRY BY-LAW NUMBER 2024-12 FOR THE YEAR 2024

BEING A BY-LAW A BY-LAW TO ADOPT, CONFIRM AND RATIFY MATTERS DEALT WITH BY RESOLUTION.

WHEREAS s.5 (3) of the *Municipal Act, 2001*, provides that the powers of municipal corporation are to be exercised by its Council by by-law; and

AND WHEREAS it is deemed expedient that the proceedings, decisions and votes of the Council of the Corporation of the Township of South Glengarry at this meeting be confirmed and adopted by by-law;

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF SOUTH GLENGARRY ENACTS AS FOLLOWS:

- THAT the action of the Council at its special meeting of March 4th, 2024 in respect to each motion passed and taken by the Council at its meetings, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by its separate by-law; and;
- 2. THAT the Mayor and the proper officers of the Township of South Glengarry are hereby authorized and directed to do all things necessary to give effect to the said action, or to obtain approvals where required, and except where otherwise provided, The Mayor and the Clerk are hereby directed to execute all documents necessary in that behalf and to affix the corporate seal of the Township to all such documents.
- 3. **THAT** if due to the inclusion of a particular resolution or resolutions this By-law would be deemed invalid by a court of competent jurisdiction then Section 1 to this By-law shall be deemed to apply to all motions passed except those that would make this By-law invalid.
- 4. **THAT** where a "Confirming By-law" conflicts with other by-laws the other by-laws shall take precedence. Where a "Confirming By-law" conflicts with another "Confirming By-law" the most recent by-law shall take precedence.

READ A FIRST, SECOND AND THIRD TIME, PASSED, SIGNED AND SEALED IN OPEN COUNCIL THIS 4^{TH} DAY OF MARCH 2024.

MAYOR:	CLERK:	
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